This template is provided by Norad but is not mandatory format. You may use your own format if appropriate.

Please fill in with **x** the year when an activity will be ongoing. One activity might take place only during one year while others might be relevant for several or all years during project implementation.

Please fill in planned number and with disaggregation on gender where relevant, M/F.

Number of outcomes, outputs under each outcome and activities under each output will vary from project to project. If you need more rows you can insert and if you need fewer rows you can delete.

Try to find simple measurable and realistic indicators on both output and outcome level. They do not need to be many, but should be helpful in assessing if the planned results of the project will be achieved. These indicators should be the same as in the application template under D. Result Framework. Although this template is an implementation plan we have included planned outcomes and outputs as an integrated part in order to think holistic and on what you want to achieve and not only focus on activities that will be implemented.

Indicators can be either quantitative or qualitative. The quantitative indicators are easier to measure because they can be measured from statistics etc., while the qualitative indicators need other means of verifications like questionnaires, evaluation forms, interviews, focus groups etc. For better understanding of developing the various components please refer to Norad’s Result Management in Norwegian Development Cooperation Manual[): http://www.norad.no/en/tools-and-publications/guidelines-for-quality-assurance](file:///\\MFADIR.NO\Data\Userdata\OSN\Docs\sbr\Documents\NORHED\):%20http:\www.norad.no\en\tools-and-publications\guidelines-for-quality-assurance)

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Development Goal /intended impact on society:** | **Indicator**, on outcome and output level. Please fill in below planned numbers and with disaggregation on gender where relevant (M/F) | **Responsible partner** | **2014** | **2015** | **2016** | **2017** | **2018** | **2019** |
| **Project Goal (purpose/intended outcome):** |  |  |  |  |  |  |  |  |
| **Formulation of outcome 1:** |  |  |  |  |  |  |  |  |
| **Output 1.1:** |  |  |  |  |  |  |  |  |
| -Activity 1.1.1. :  -Activity 1.1.2. :  -Activity 1.1.3 : | **Indicators do not apply in this section** |  |  |  |  |  |  |  |
| **N/A** |  |  |  |  |  |  |  |
| **N/A** |  |  |  |  |  |  |  |
| **Output 1.2.:** |  |  |  |  |  |  |  |  |
| -Activity 1.2.1. :  -Activity 1.2.2. :  -Activity 1.2.3. : | **N/A** |  |  |  |  |  |  |  |
| **N/A** |  |  |  |  |  |  |  |
| **N/A** |  |  |  |  |  |  |  |
| **Formulation of outcome 2:** |  |  |  |  |  |  |  |  |
| **Output 2.1. :** |  |  |  |  |  |  |  |  |
| -Activity 2.1.1. :  -Activity 2.1.2. :  -Activity 2.1.3 : | **Indicators do not apply in this section** |  |  |  |  |  |  |  |
| **N/A** |  |  |  |  |  |  |  |
| **N/A** |  |  |  |  |  |  |  |
| **Output 2.2.:** |  |  |  |  |  |  |  |  |
| -Activity 2.2.1. :  -Activity 2.2.2. :  -Activity 2.2.3. : | **N/A** |  |  |  |  |  |  |  |
| **Formulation of outcome 3:** |  |  |  |  |  |  |  |  |
| **Output 3.1:** |  |  |  |  |  |  |  |  |
| -Activity 3.1.1. :  -Activity 3.1.2. :  -Activity 3.1.3 : | **N/A** |  |  |  |  |  |  |  |
| **Output 3.2.:** |  |  |  |  |  |  |  |  |
| -Activity 3.2.1. :  -Activity 3.2.2. :  -Activity 3.2.3. : | **N/A** |  |  |  |  |  |  |  |