The long game - Future hospitals - investing in sustainable healthcare facilities

Philip A. Nedin, Director, Global Healthcare Business Leader Arup United Kingdom





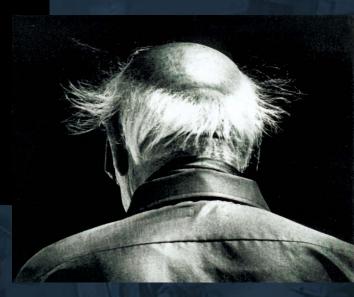


The 5th Concept Symposium on Project Governance Valuing the Future - Public Investments and Social Return 20. – 21. September 2012

Symposium web-site: http://www.conceptsymposium.no/
Concept Research Programme: http://www.concept.ntnu.no/english/

"A design team which produces a total, balanced, efficient design can help to produce a better environment."

Sir Ove Arup, November 1968



"Valuing the Future" Losby Gods - Oslo

Future hospitals – Investing in sustainable healthcare facilities

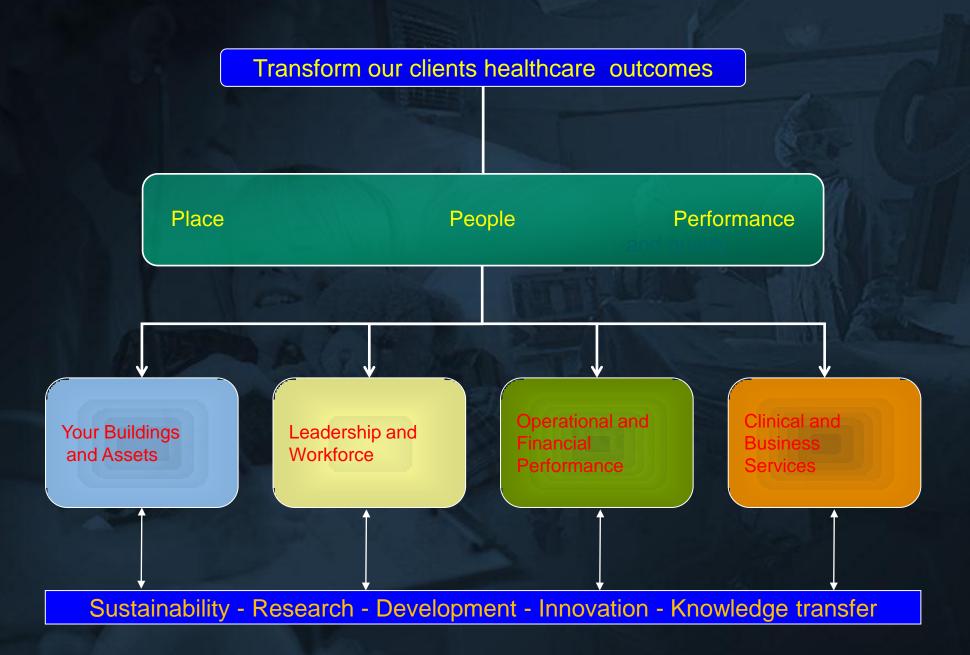
Phil Nedin

Wednesday 20th September 2012





Our Business Goal





Shaping our business through design



Altnagelvin hospital clinical block Northern Ireland



Ysbyty Aneurin Bevan. South Wales. UK.



Moorfields children's eye hospital .London



Basildon Cardiothoracic hospital. Essex UK



Medicover hospital Poland



Alfred ICU Melbourne Aus.



Kenema clinic Sierra Leone



Hospital Del Norte Madrid



Pembury hospital Kent. UK



St Helens PFI hospital England



OASTSIH Aus



Kaiser – Antioch USA



Adding value to the process through consulting advice

Clinical Leaders Network

> DH – 18 weeks Action Learning Sets

> > Patient Safety -Single Bed Wards

> > > Developing
> > > Sustainability
> > > Guidance

Lean Process Improvement

Asset Management

– Life cycle funds



Arup research project involvement

Project 1

The Centre for Health Design

An Open-Source Searchable Database to Assess the Impact of Environmental Strategies on Health Outcomes

Project 2

Practical Resilience to Climate Change

Project 3

The Effect of Phase Change Materials on Building Thermal Performance

Project 4

Reinforce links with the Pathogen Control Engineering Institute (PaCE) based at Leed University

Project 5

Reducing the risk of infection through the introduction of single patient bedrooms

Project 6

Application of air disinfectant devices to enhance the respiratory transmission protection in hospital wards

Project 7

Areas of infection risk in healthcare facilities.

Project 8

Beyond Master Planning Beyond Estate strategy

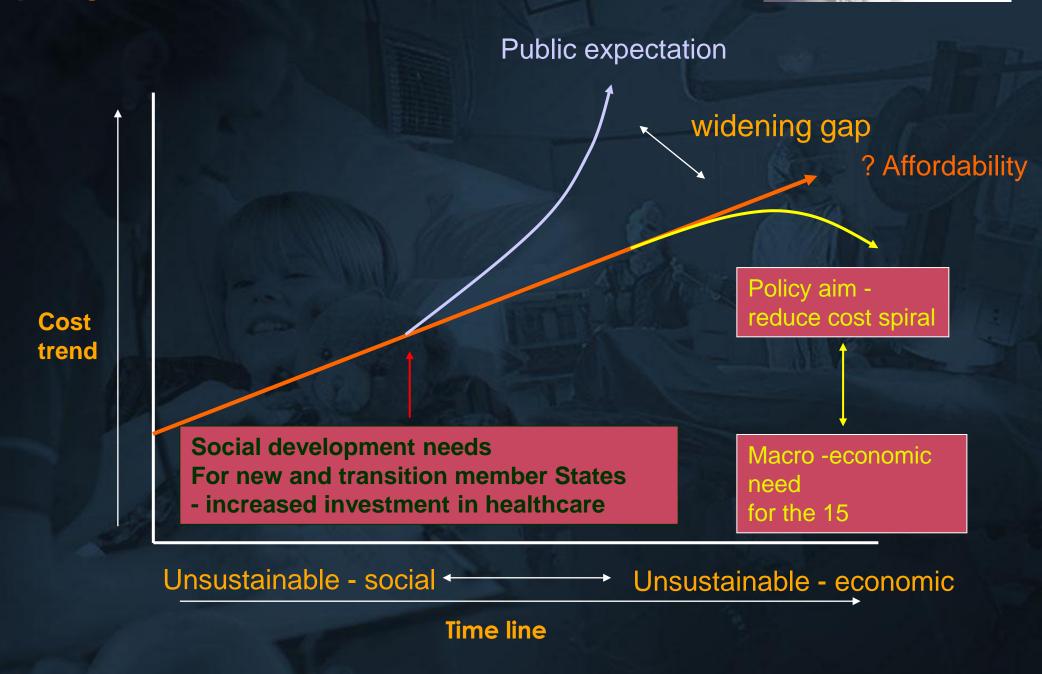
Project 9

The impact of environmental space on delirium in ICU departments



European gradation in health – and health facilities

EuHPN European Health Property Network

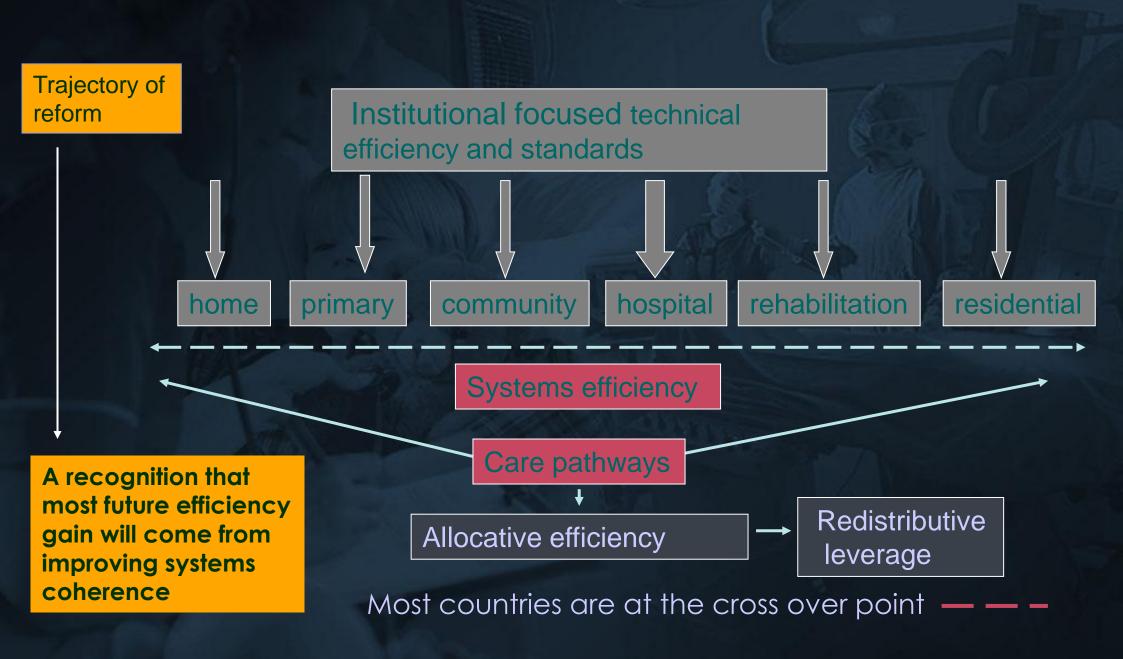




The cost of healthcare 2012

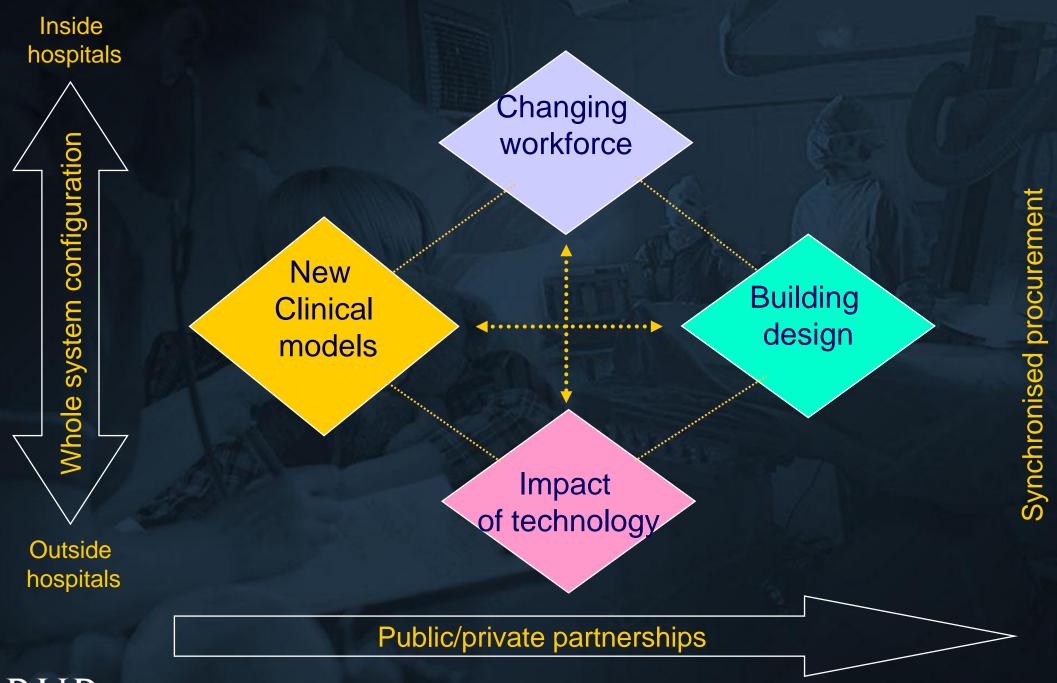
USA	47,150	17.9	\$8,439.85	6,680.69€	£5,297.02
Norway	85,390	9.5	\$8,112.05	6,420.17 €	£5,090.46
Denmark	56,240	11.4	\$6,411.36	5,076.68 €	£4,023.25
Netherlands	46,900	11.9	\$5,581.10	4,418.77 €	£3,502.56
France	39,450	11.9	\$4,694.55	3,719.21 €	£2,946.84
Sweden	48,900	9.6	\$4,694.40	3,716.74 €	£2,946.09
Germany	40,120	11.6	\$4,653.92	3,687.12 €	£2,907.87
Belgium	43,080	10.7	\$4,609.56	3,649.88 €	£2,893.05
Australia	50,750	8.7	\$4,415.25	3,495.23 €	£2,771.29
Ireland	46,170	9.2	\$4,237.64	3,355.10 €	£2,659.44
Finland	44,380	9.0	\$3,994.20	3,162.46 €	£2,506.84
UK	36,340	9.6	\$3,488.64	2,763.84 €	£2,189.87
New Zealand	32,370	10.1	\$3,269.37	2,587.71 €	£2,052.07
Spain	30,550	9.5	\$2,902.25	2,299.34 €	£1,821.49
Greece	26,610	10.2	\$2,714.22	2,149.98 €	£1,703.77





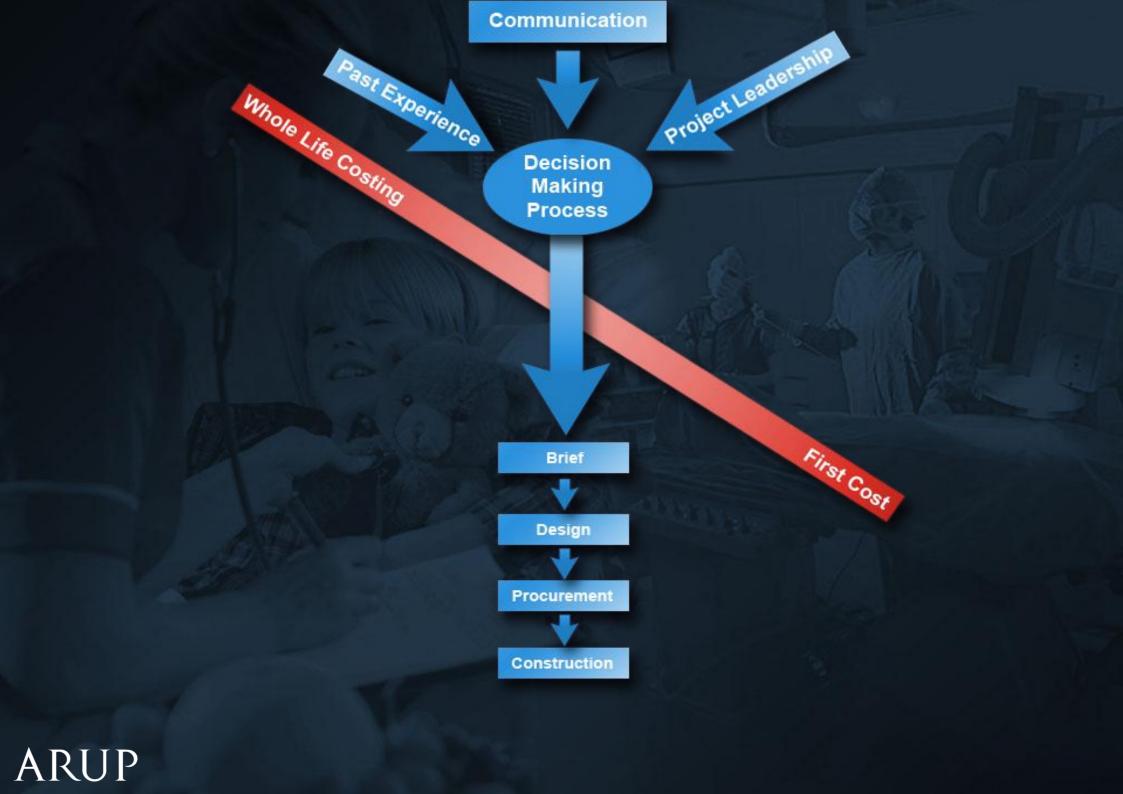


Drivers for change – The changing face of healthcare





Non Sustainable Approach



Design adds value

100

Maintenance cost

1



Capital cost

0.1



Design costs

400 Running cost of the business

By the time a building is completed up to 90% of its life cycle economic and ecological costs have been made inevitable.

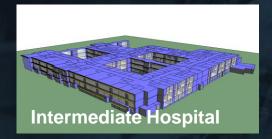
More for less – design council 1997



Hospital Geometry – generic options









	Narrow Plan	Narrow Plan	Intermediate	Deep Plan
	(2 Storey)	(3 Storey)	Plan	
Total Floor Area	14,795m ²	14,663m²	14,775m²	13,956m²
Number of Floors	2	3	3	4
Façade Length	1886m	1863m	2051m	1840m
% Façade	34.41%	34.31%	37.48%	35.60%
External Length of foundation	1008m	686m	681m	482m
Area of Foundation	8127m²	5830m²	5210m ²	3680m²
% glazing	60.20%	60.35%	56.27%	35.42%
Ventilation strategy	Predominantly Natural Ventilation	Predominantly Natural Ventilation	Mixed mode	Predominantly Air conditioned



Capital Cost Breakdown

	Narrow Plan	Narrow Plan	Intermediate	Deep Plan	
	(2 Storey)	(3 Storey)	Plan	NEW MI	
Substructure	£2,082,540	£1,417,444	£1,408,147	£996,497	
Superstructure	£2,379,005	£2,540,942	£2,612,866	£2,580,671	
Roof	£1,865,548	£1,338,273	£1,195,924	£844,742	
Façade	£4,678,560	£4,630,479	£4,882,135	£3,397,578	
Internal finishes	£4,944,949	£4,931,111	£4,985,500	£5,004,332	
Mechanical Services	£3,790,082	£3,762,333	£4,042,619	£4,740,210	
Electrical Services (incl. lifts)	£4,150,357	£4,048,077	£4,106,319	£3,939,734	
BWIC	£720,261	£617,680	£642,500	£617,680	
Preliminaries and contingencies	£6,835,712	£5942,914	£6,367,686	£5,999,323	
Total	£31,447,315	£29,229,253	£30,243,696	28,128,205	



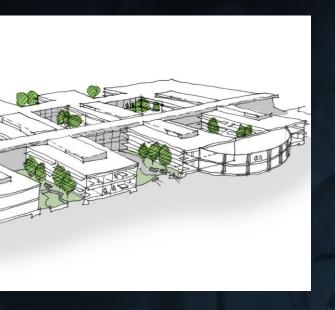
Whole life costing

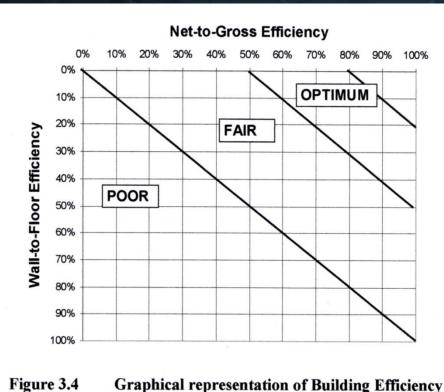
	Narrow Plan (2 Storey)	Narrow Plan (3 Storey)	Intermediate Hospital	Deep Plan
Capital cost	£31,447,315	£29,229,253	£30,243,696	£28,128,205
Financial cost at Year 1	£2,258,348	£2,236,854	£2,396,193	£2,447,218
Financial cost at Year 10	£23,915,483	£23,574,025	£25,293,023	£25,715,045
Financial cost at Year 30	£92,87,066	£91,040,351	£97,796,126	£94,761,126
Financial cost at Year 60	£196,828,900	£192,524,507	£198,863,388	£196,488,271
Annual social cost of carbon (£70/ton)	£20,567	£20,266	£22,001	£36,440

Financial cost includes: Operation and maintenance, social cost of carbon and energy.



Narrow plan v's deep plan - Whole life costing



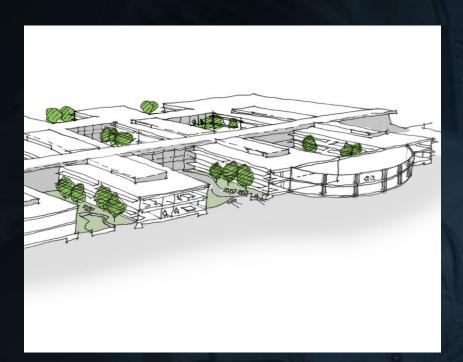


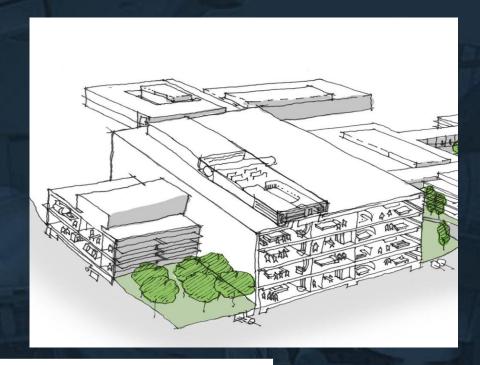


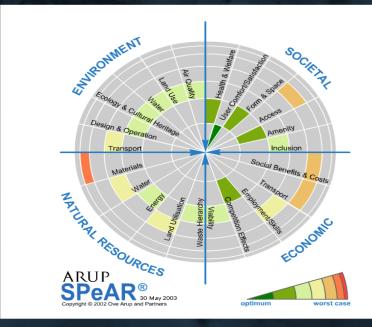
- Figure 3.4 Graphical representation of Building Efficiency
- Departmental adjacencies = Clinical efficiencies

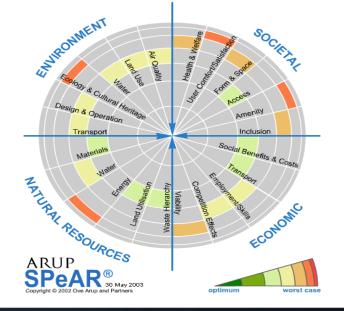
Construction efficiency = Capital cost economies

Sustainable planning – Narrow plan v's deep plan

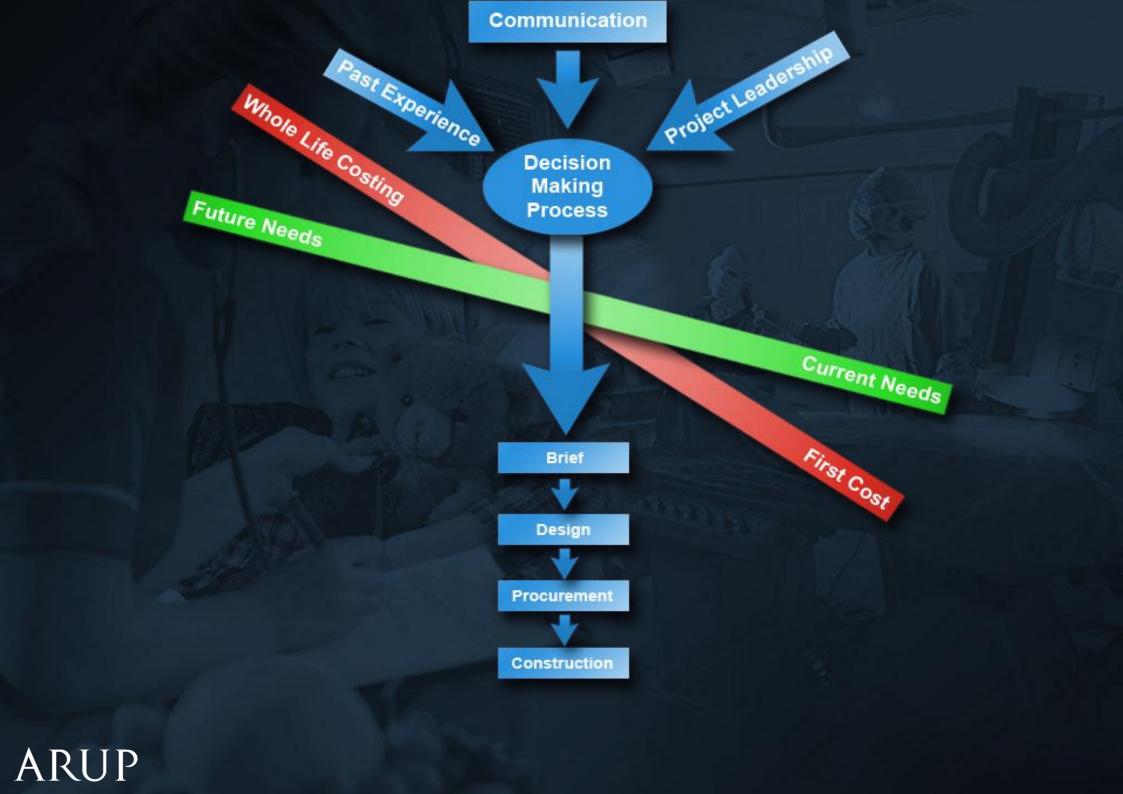












Healthcare drivers that shape our business



Robotics



The intelligent patient



Infection control



Drug development



Private finance



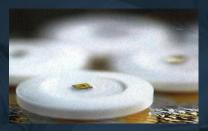
Surgical techniques



Alternatives



Therapeutic environments



Intelligent pills



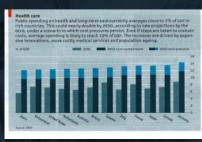
DNA, RNA, Stem cell



Photo acoustics



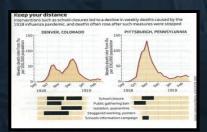
The elderly & chronic illness



Affordability



Home diagnostics



Pandemic risk



Artificial organs



Public health



Government & Legislation



Global warming



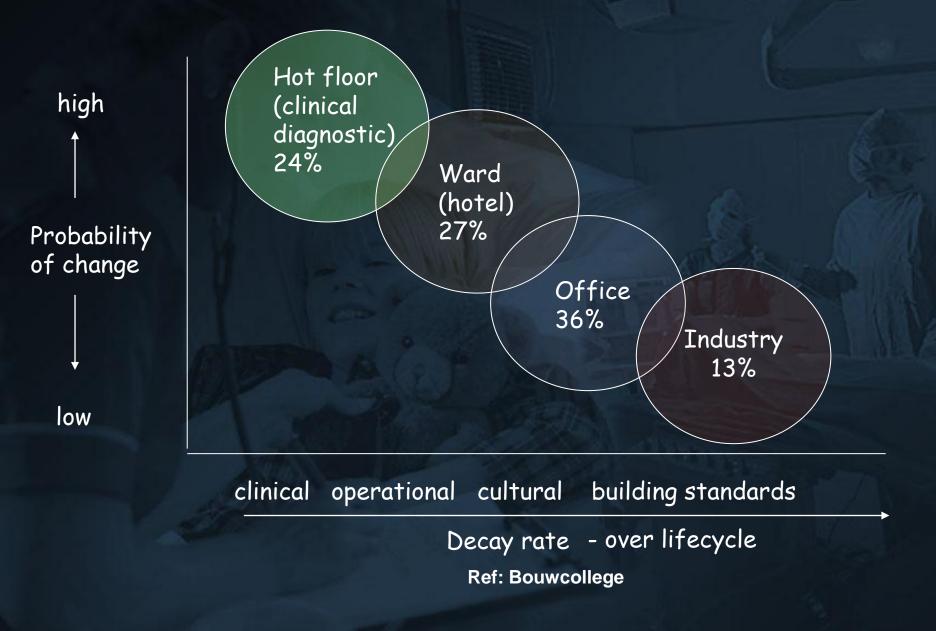
ITC



Imaging

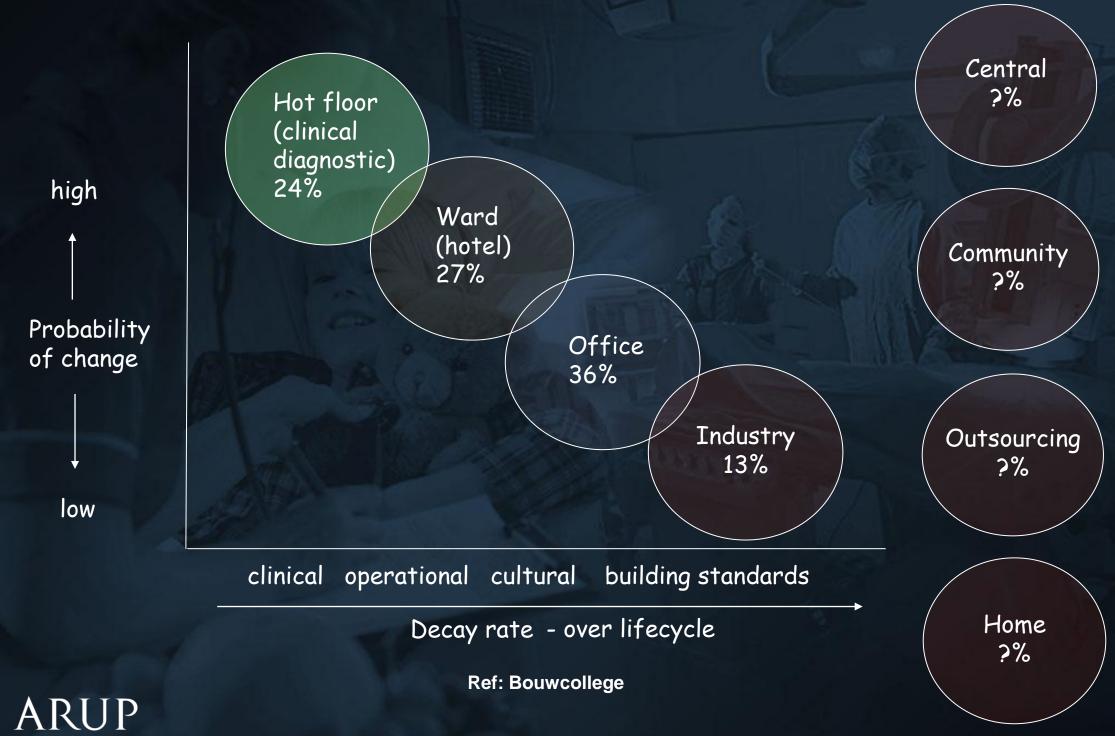


Flexibility in design





The changing face of healthcare provision



lifestyle developments!

- If eating habits met nutritional standards, 70,000 lives a year would be saved in the UK.
- Domino pizza & Kentucky fried chicken profits rose by 25% and 14% respectively in 2008 while McDonalds had their best trading ever year in the UK.
- Anorexia in girls under 16 in the UK has risen by 80% in the past decade.
- 23% of liver transplants in UK 2008 went to people with alcohol related disease – an increase from 14% in 2007.











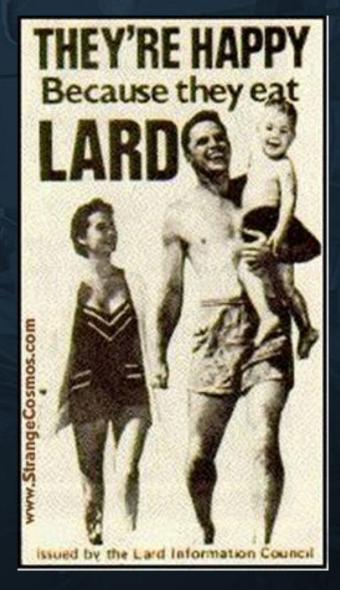
- Smoking ban in public places benefits apparent!
- Danish place a tax on saturated fats Oct 2011 governments are watching!
- Mayor Bloomberg (NY) action on Fizzy drinks, smoking, fast food chain calorie counts and banned trans fats in restaurants.



1930's adverts promoting lifestyle







Legislation v's the nanny state

Genetic developments!

The completed human genome is only 5 years old but genetic pathways have already been successful:

- Age related macular degeneration
- Inflammatory bowel disease
- Cardiovascular disease
- Type 2 diabetes
- Obesity
- Cancer therapies
- Stroke therapies
- Major genome centres are now able to sequence 1 human genome every day the first one took many years



Drug developments

 The development of the Poly-pill to postpone cardiovascular disease!

Surgical developments

•Tumours to be illuminated with targeted dye to ensure first time removal!

Technical developments

- Proton beam for targeted radiation treatment large scale
- iphone apps small scale

Diagnostic developments

Early CDT testing





The internet, social networking sites & wireless devices

The catalyst for new healthcare business models

Smart phones (Apple Apps store)

Access to medical records

Health monitoring – exercise, diet and vital signs

Health advice by phone (developing countries)

Medical education by phone and networking sites

Magic carpets for the elderly

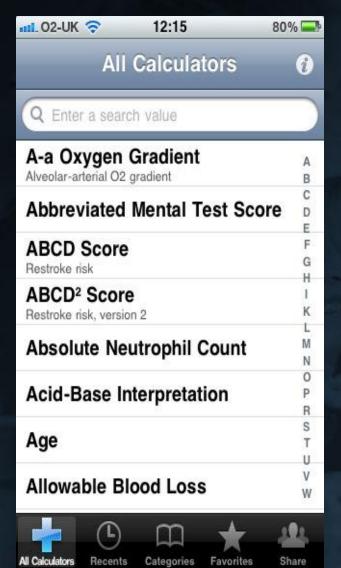
Medication reminders

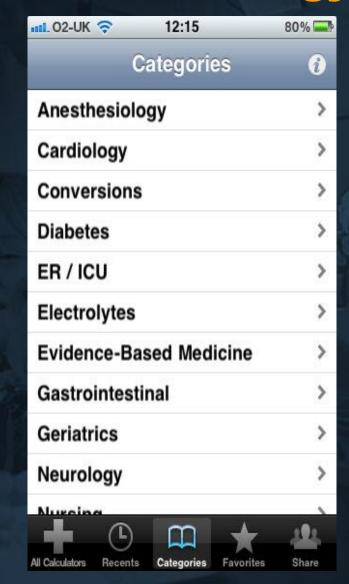
Personal health coaching by phone

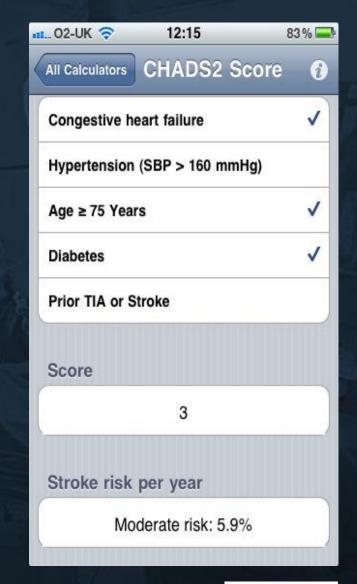
Social networks organised for common ailment support



The available APPS technology







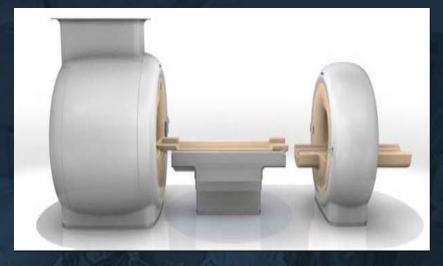




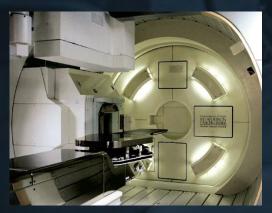
Technology developments



Gamma knife



CT/MRI



Proton Beam







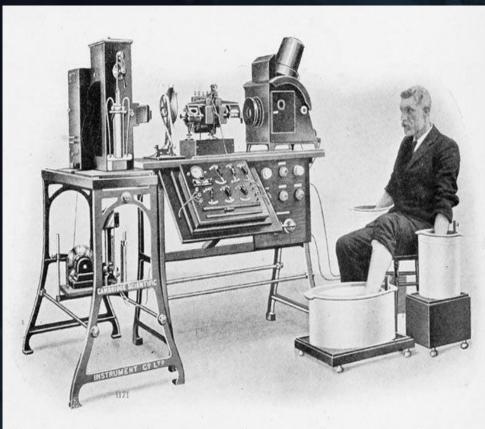
Smaller.....swifter





ARUP

ECG development



Photograph of a Complete Electrocardiograph, Showing the Manner in which the Electrodes are Attached to the Patient, In this Case the Hands and One Foot Being Immersed in Jars of Salt Solution





GE MAC 400 ECG - 2008



Barn theatre incorporating laminar flow units



Nightingale Architects

Alzheimer's Disease – UK trend

• 700,000	now
• 940,000	2021
• 1,700,000	2051

• 154% INCREASE OVER THE NEXT 45 YEARS!



NCD - Prevalence of Diabetes

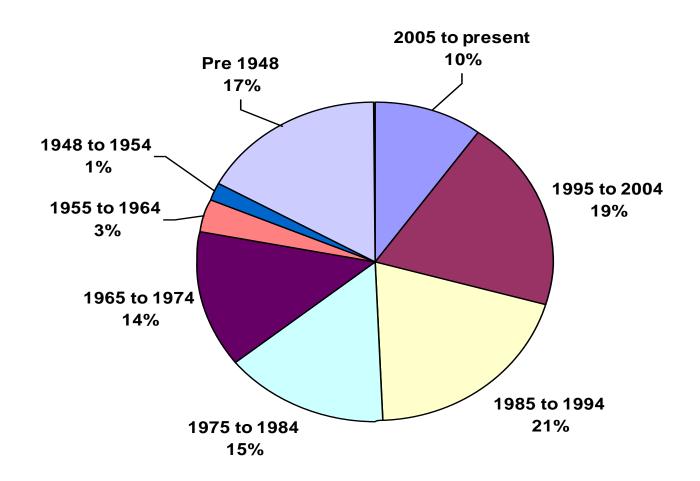
		2000	2030 predicted
	Worldwide	171,000,000	366,000,000
China		20,757,000	42,321,000
United States of America		17,702,000	30,312,000
United Kingdom of Great Britain & Northern Ireland		1,765,000	2,668,000





The existing estate - A major challenge

The Age Profile of the NHS Estate in England, by date of construction



Source: ERIC (Estates Returns Information Collection) 2007-08 returns from the NHS

The existing estate – our starting position!



The existing estate – building generations!



Refurbishment - Multiple contracts



Guy's Hospital tower London



Constructed 1974



Comm's tower

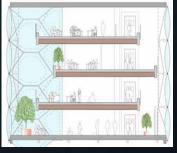
User link

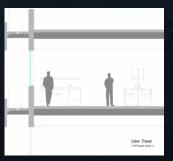
Patient tower



Proposed solution







ARUP

Space

Links

Facade

Typical models of the built estate

1. Linked pavilion or finger plan

The oldest typology and still in common use. The pavilions would often have clinical spaces on lower levels with wards above.

Examples

Woolwich Hospital and StThomas's Hospital, London; Hotel Dieu, Paris; many others worldwide



2. Low-rise multi-courtyard or checkerboard

This typology can offer a human scale in contrast to the institutional character that tends to overwhelm most hospital design. However it will tend to apply to the larger, non-urban sites or smaller hospitals.

Examples

Wexham Park Hospital; Venice Hospital (unrealized design by Le Corbusier); Homerton Hospital, London



3. Monoblock

The classic compact and circulation efficient type. The small atria/lightwells can take many forms and the lower floors may have fewer, with deep planning for non-patient areas or operating theatres. There is a need for artificial ventilation and the opportunity to incorporate Interstitial Service Floors.

Examples

Greenwich Hospital, London (demolished); Boston City Hospital; McMaster University Hospital, Ontario





Typical models of the built estate

4a. Podium and slab/tower

(also 'Bundled' or 'Stacked' in US)

The wards are generally in the tower with the clinical and technical areas in the slab. This typology can be effective on urban sites with small footprints but the upper floors can be problematic in terms of travelling distance.

Examples

Bridgeport Hospital, Connecticut; Prince of Wales Hospital, Sydney; Royal Free Hospital, London; UCL Hospital (PFI), London

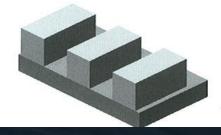


4b. Podium with two or more towers/blocks over

This typology avoids some of the potential travel distance and scale problems of no. 4a above but will require a larger site.

Examples

Birmingham Hospitals (PFI)



5. Street

The attraction of this type has lain in its flexibility and extendibility as well as the legibility that the street itself offers to patients.

Examples

Wythenshawe Hospital, Manchester; Northwick Park Hospital, London; Westmead Hospital, Sydney, Rikshospitalet, Oslo





Typical models of the built estate

6. Atrium/galleria

Atria have become extremely common in open plan office buildings where daylight can penetrate working floors from both sides. The cellular character of hospital buildings make atrtri a less obvious solution but there are a number of successful uses of this typology

Examples

New Children's Hospital, Sydney; Chelsea and Westminster Hospital, London; Hospital for Sick Children, Toronto; University of Maryland Homer Gudelsky Building



7. Unbundled

Unbundled is a pattern of segregation of the diagnostic and treatment functions on the one hand, and on the other the nursing functions along a shared circulation/support spine. 'Unbundled' is a North American term and the typology is dominant in current design there; but it is also used worldwide.



Examples

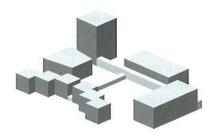
Norfolk and Norwich Hospital; many US examples

8. Campus

Individual buildings disposed around the site with or without enclosed circulation network.

Examples

Hospital sites that have been built up over the years with successive additions.





Refurbishments – flexible engineering services?









single room vs multi bed.





- Effective isolation
- Specific cleaning regime
- Privacy & dignity
- Improved patient environment
- Reduced patient travel
- Individual room stores/supplies

- Patient interaction
- Capital cost
- Staffing cost

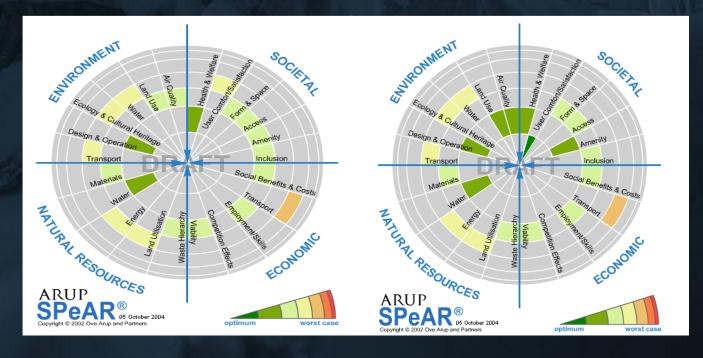
Modelling Sustainability



Multi bed room

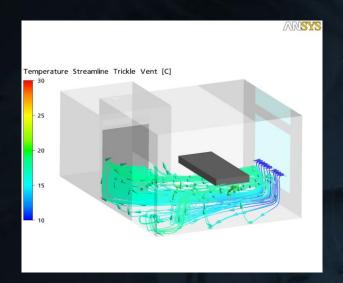


Single bed room

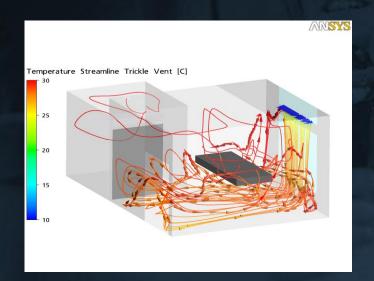




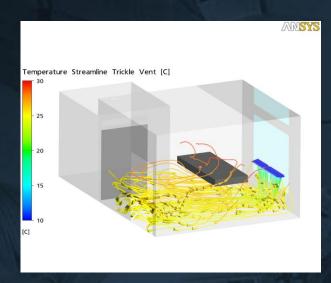
CFD Analysis – window and door leakage



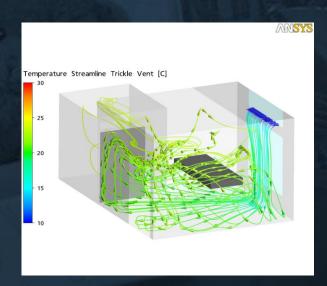
No wind LL Vent



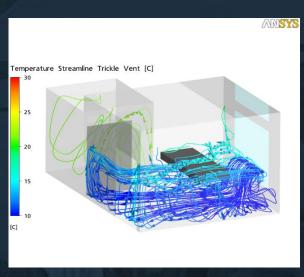
No wind HL Vent



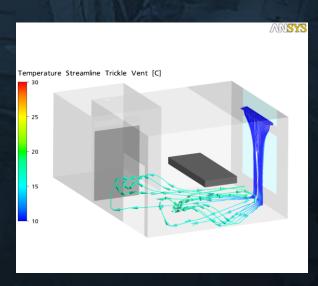
Leeward LL Vent



No wind HL Vent



Windward LL Vent



Windward HL Vent window curtain



Single room of the future



The real cost of refurbishment?

	Narrow Plan	Narrow Plan	Intermediate Plan	Deep Plan	
	(2 Storey)	(3 Storey)	(6)		
Substructure	£2,082,540	£1,417,444	£1,408,147	£996,497	
Superstructure	£2,379,005	£2,540,942	£2,612,866	£2,580,671	
Roof	£1,865,548	£1,338,273	£1,195,924	£844,742	
Façade	£4,678,560	£4,630,479	£4,882,135	£3,397,578	
Internal finishes	£4,944,949	£4,931,111	£4,985,500	£5,004,332	
Mechanical Services	£3,790,082	£3,762,333	£4,042,619	£4,740,210	
Electrical Services (incl. lifts)	£4,150,357	£4,048,077	£4,106,319	£3,939,734	
BWIC	£720,261	£617,680	£642,500	£617,680	
Preliminaries and contingencies	£6,835,712	£5942,914	£6,367,686	£5,999,323	
Total	£31,447,315	£29,229,253	£30,243,696	28,128,205	



What is the real value?

	Narrow Plan	Narrow Plan	Intermediate Plan	Deep Plan	
	(2 Storey)	(3 Storey)	100		
Substructure	22,082,540	£1,417,444	£1,408,147	£996,497	
Superstructure	£2,379,005	£2,540,942	£2,612,866	£2,580,671	
Roof	£1,865,548	£1,338,273	£1,105,924	£844,742	
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Total	£31,447,315	£29,229,253	£30,243,696	28,128,205	

Approx 13% saving due to a refurbishment!!



Optimising flexibility - #1



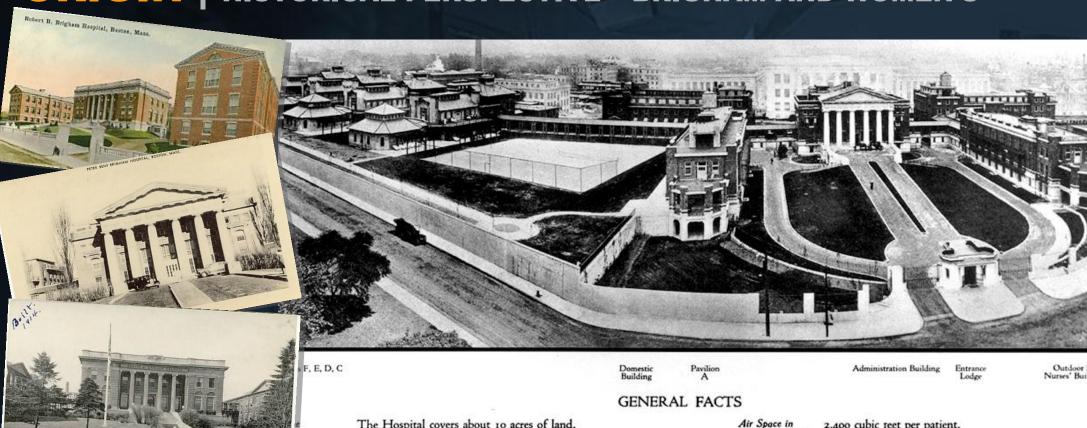
Optimising flexibility - #3 Planning in advance



If this were not a hospital then what could it be?



ORIGIN | HISTORICAL PERSPECTIVE – BRIGHAM AND WOMEN'S



The Hospital covers about 10 acres of land. 225 beds.

Fire-proof throughout.

struction

Some of the chief objects have been to furnish the patients with the optimum amount of light and sunshine, and to make it possible for every patient to be easily moved out of doors.

By several systems, according to the requirements:

- 1. By the ordinary use of wall windows.
- 2. By windows in monitor roofs.
- 3. By accelerating heating coils in stacks.
- 4. By inlet fans.
- 5. By outlet fans.

Typical Pavilions

2,400 cubic reet per patient.

This air can be changed five times each hour.

Flooring

Largely battleship linoleum cemented to granolithic, except the outside marginal eight feet of open wards on main floor, which space is wholly granolithic to allow of heating by hot water pipes in an enclosed space below this part of the floor.

Heating Wards

- 1. Hot water direct.
- 2. By warmed granolithic floors in bed space.
- 3. By fanning filtered air over hot water pipes into wards.

Plumbing

Single pipe system used throughout.



Robert Breck Brigham Hospital Roxbury, mass

HOSPITAL GROWTH | A HOSPITAL MUST CHANGE IN ORDER TO REMAIN RELEVANT



New and expanded fields of knowledge created space needs that were difficult for the hospital to meet. "The character of the work done within the walls of an institution is vastly more important than the walls themselves. Even so, it must not be overlooked that if the work is good, it grows, and the time comes when walls must expand in correspondence." – BWH 1937 Second Master Plan Report



HOSPITAL GROWTH | A HOSPITAL MUST CHANGE IN ORDER TO **REMAIN RELEVANT**

Hospital Growth Milestones:

1911 Hospital Opens 1937 Second Master Plan 1950's Research spurs New Construction 1969 to 1986 BWH triples in size. 1978 New 500 Bed Patient Tower opens 1994 Ctr for Women and Newborns opens 2008, Shapiro Cardiovascular Building opens.

Today, over 2.4 million square feet on main hospital campus.



2008, The Hospital Today

THICK & THIN | HORIZONTAL INTEGRATION - VERTICAL FINGERS

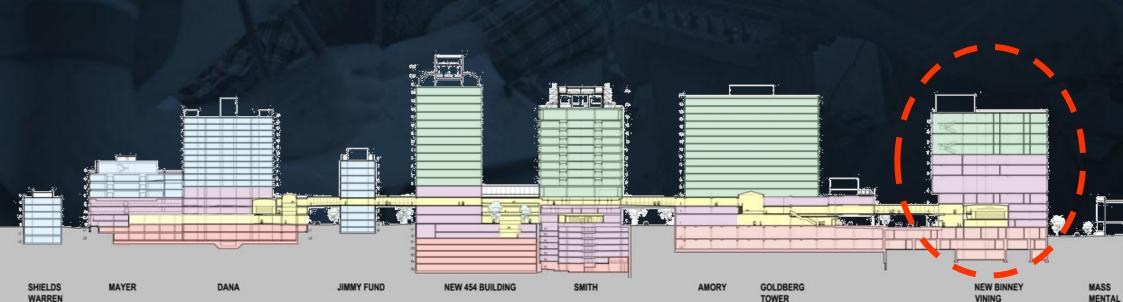
Centers of Excellence

- Service Line / Disease Centric
- Discrete Institutions

Accommodations

- Thematic Centers
- Institutional Identity
- Mixed Acuity
- Bidirectional Bench to Bedside



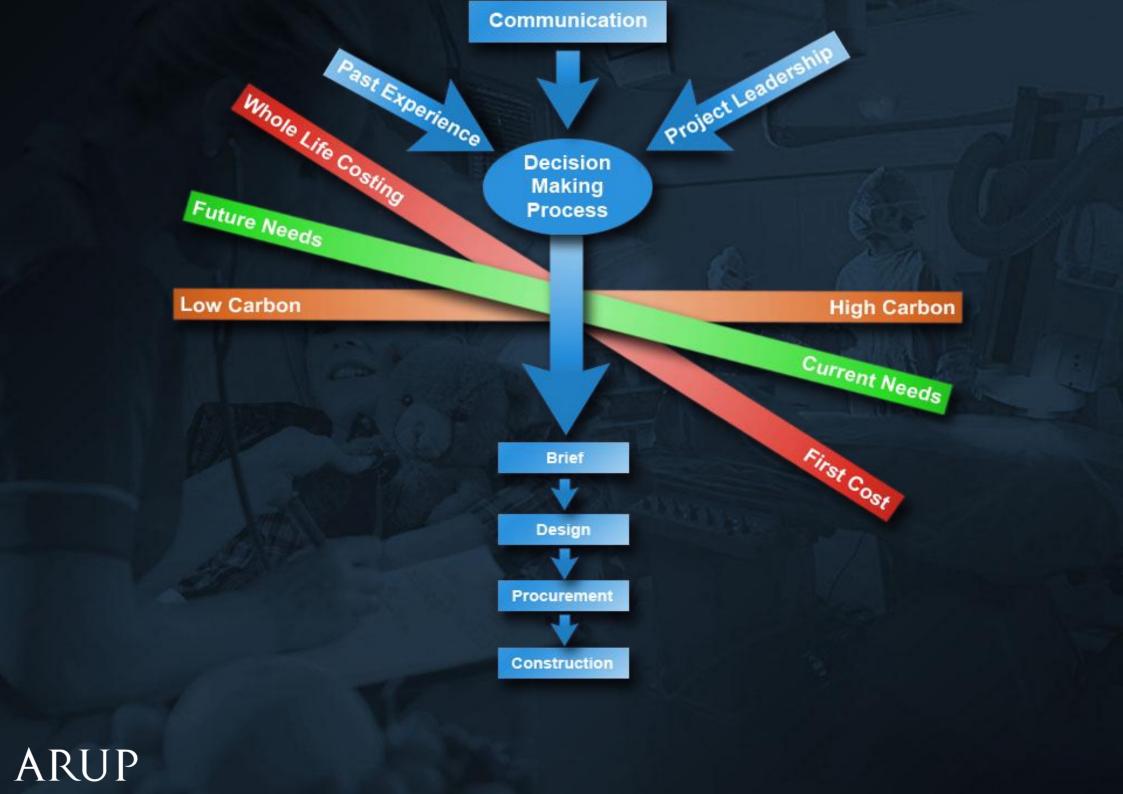


Refurbishment - A wise sustainable investment

- Refurbished in a phased manner whilst in occupation
- Single phase with decant original use
- Single phase with decant change of use
- Structural integrity extended floor-plate
- Building engineering systems impact on space and use
- Consider low energy/carbon solutions
- Consider the requirements for privacy and dignity
- Consider the needs of resilience due to climate change
- Non-viable spatial solution for future models of care Demolish

All healthcare estate sites to have a development control plan clearly defining the future for the building stock given the likely changes in the provision of healthcare – this is wise sustainable investment!





Design Audit to achieve a Low Carbon Buildings

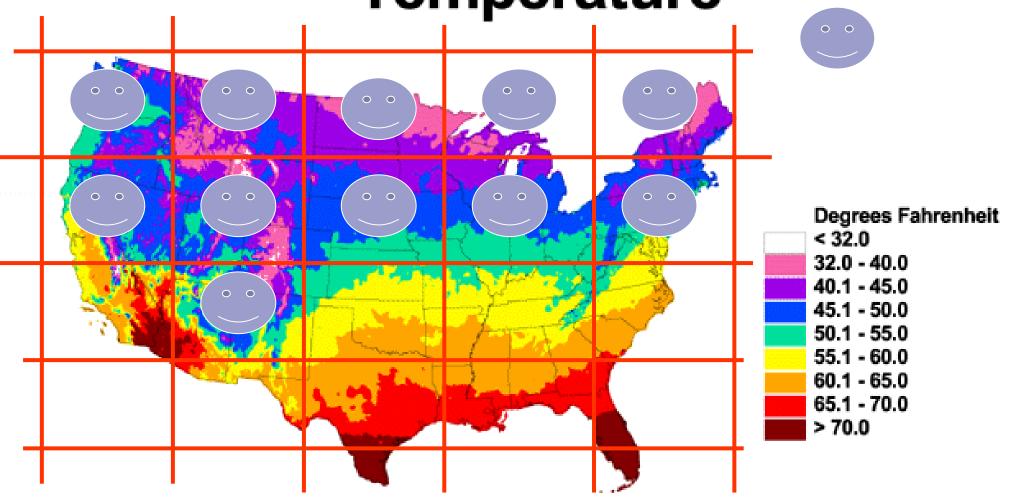
- Building form and orientation
- Passive ventilation strategy
- Lighting Controls
- Reduced Air Leakage
- Exposed Mass
- Glazing Spec
- Increased Shading
- Increased Insulation
- Biomass boilers
- Solar Hot Water Generators
- CHP
- Ground Source Heat Pump
- Wind Turbines
- Small Scale Hydro
- PV
- Fuel Cells

Kg Carbon saved per £ spent

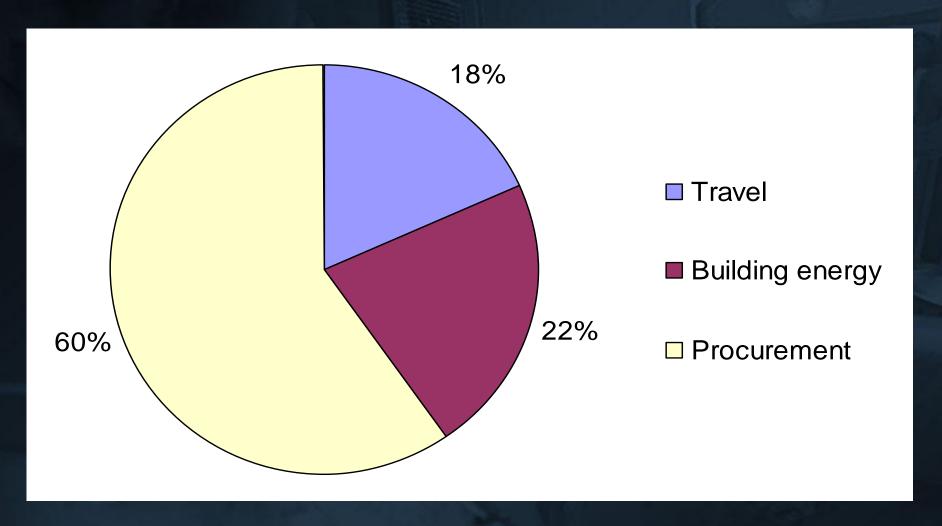
Carbon Neutral Building



Annual Mean Daily Average Temperature



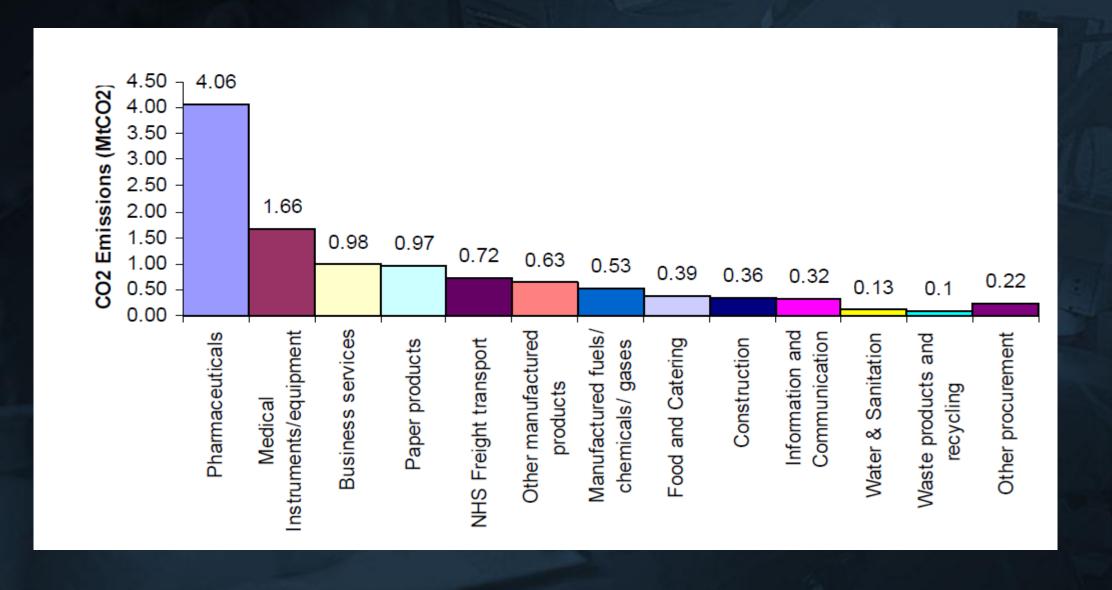
3 - NHS England CF: Total consumption emissions



NHS England (2004): 18.6MtCO2



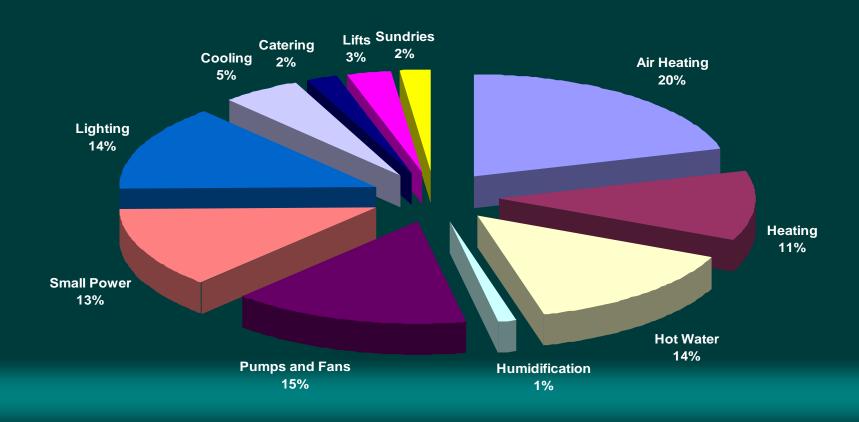
3 - NHS England CF: Procurement emissions breakdown





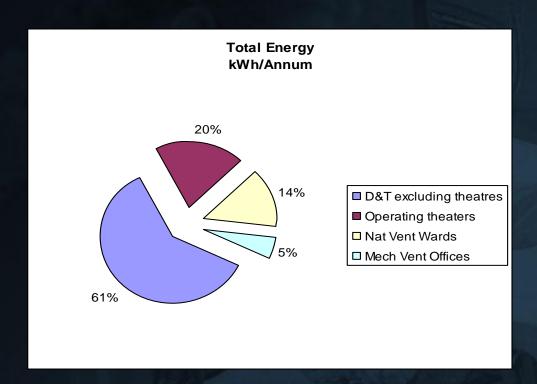
Acute hospital energy breakdown – May 20th 2008

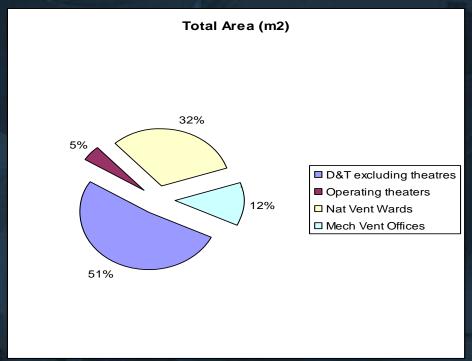
Energy Breakdown of 45 GJ/m3





Energy Calculations for targeting and monitoring energy use





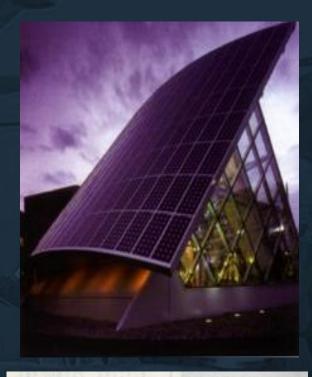
	Total Wards + D&T + Theatres	D&T only	theatres	Nat Vent Wards	Mech Vent Office s
kWh/m2/annum	736	593	2237	229	221
GJ/100m3/annum	48	38	192	26	25

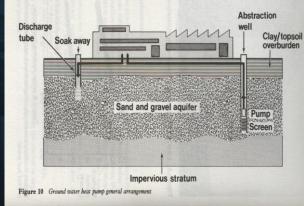


Reducing the use of natural resources through new technology



- Photovoltaic Panels
- Wind Turbines
- Combined Heat and Power Generation
- Biomass boiler systems
- Ground water heat pumps
- Water saving technology
- Rainwater Collection





Proposed sustainable energy strategy



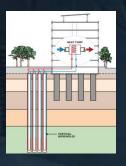
Small scale wind turbines for window control gear or extract fans in wards



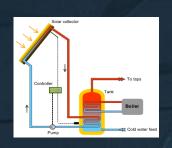
Rainwater harvesting
Feeding WC's or irrigation



PV cells for Car park lighting



Ground water to A&E entrance underfloor htg.



Solar panels.
Summer DHWS



PIR water sensors on all basins

Solar chimney moves air from north side openings via simple labyrinth through atrium for summer cooling



Car park ground source heat pump





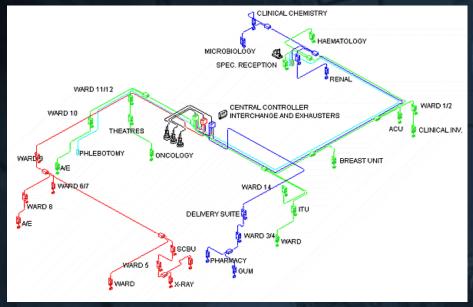
CHP Tri generation -. Cooling for theatres 300KW refrigeration effect (cooling capacity).



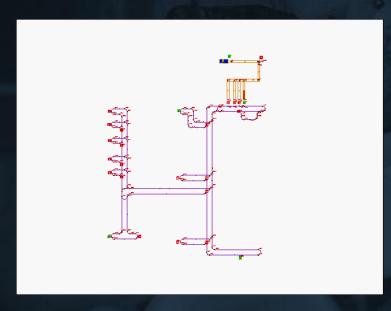
Bio-mass boiler installation 2MW base load



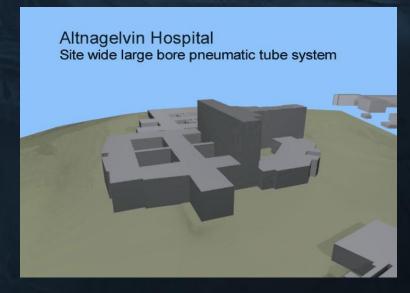
Industrial logistics in healthcare



Small bore Pneumatic tube



Movement of people and supplies



Large bore Pneumatic tube



Influencing Standards & guides



Natural lighting Natural ventilation View Weather tightness **Energy conservation** Sound insulation Security Safety Fire spread Cleaning

Soaring hospital fuel costs could hit patient care

Jonathon Carr-Brown and Sarah-Kate Templeton

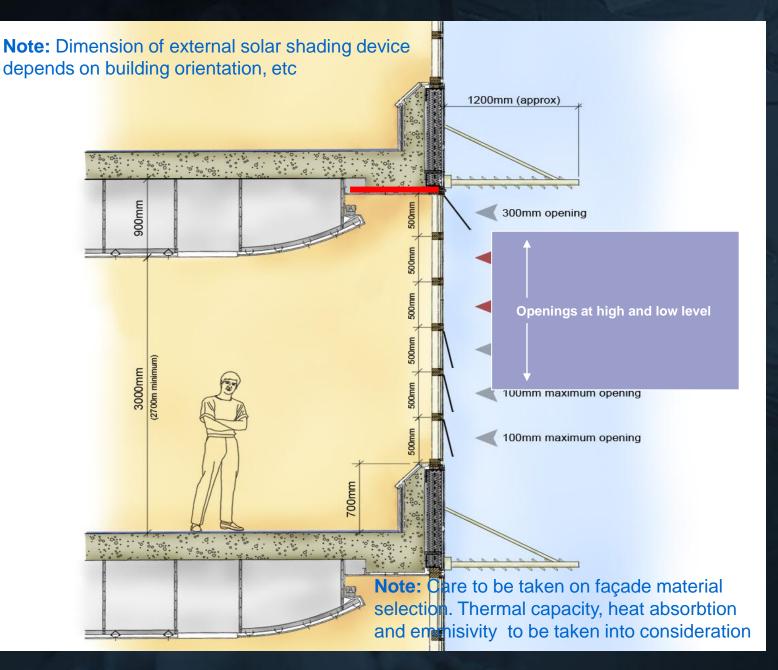
THE energy bills of some NHS hospitals have almost doubled as multinational oil and gas companies increase their prices to the health service by £120m

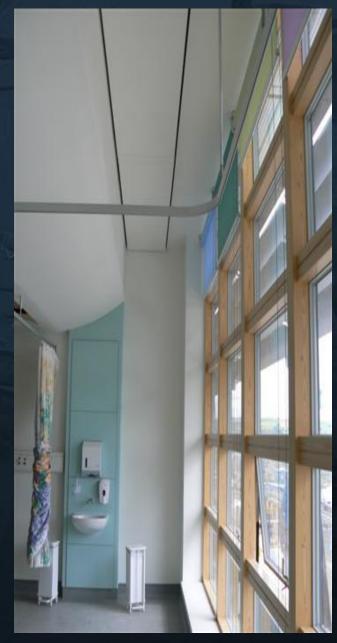
which represents health trusts said: "These price increases could amount to several hundred thousand pounds for each hospital trust, which could be difficult to find in the middle of the year, given all the other financial commitments such as pay rises.

'Hospital trusts do not have a The Department of Health lot of money in reserve. They



Exemplar window design





The window – the most important system in the building







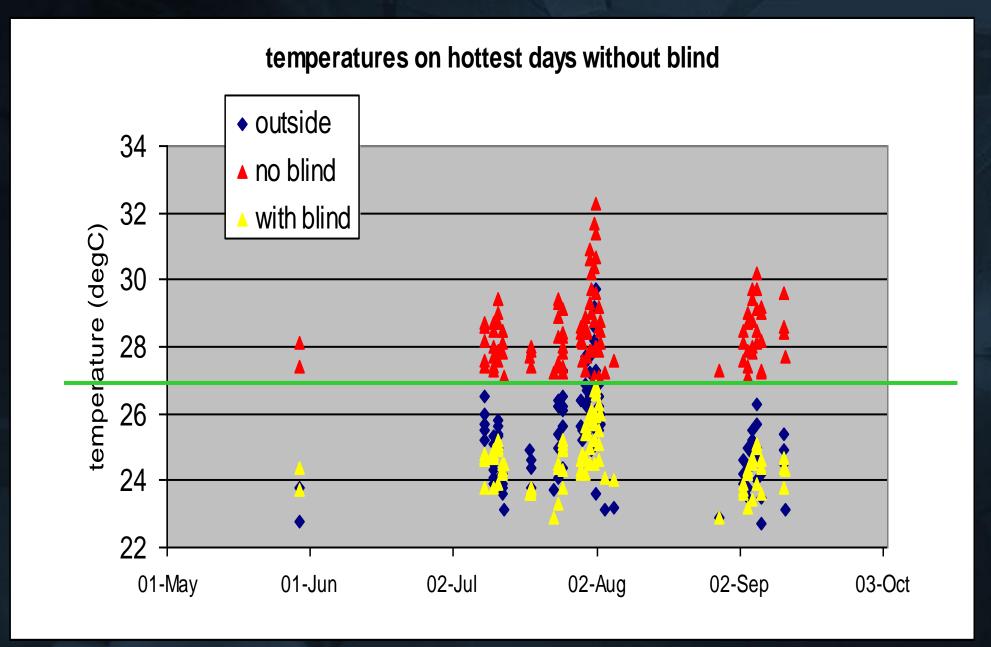


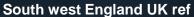
The sash v's the casement!





1999 summer analysis showing warmest days (exceeds 27degC in room) without blinds







Ward design – solar shading concept & Leeward-windward effect

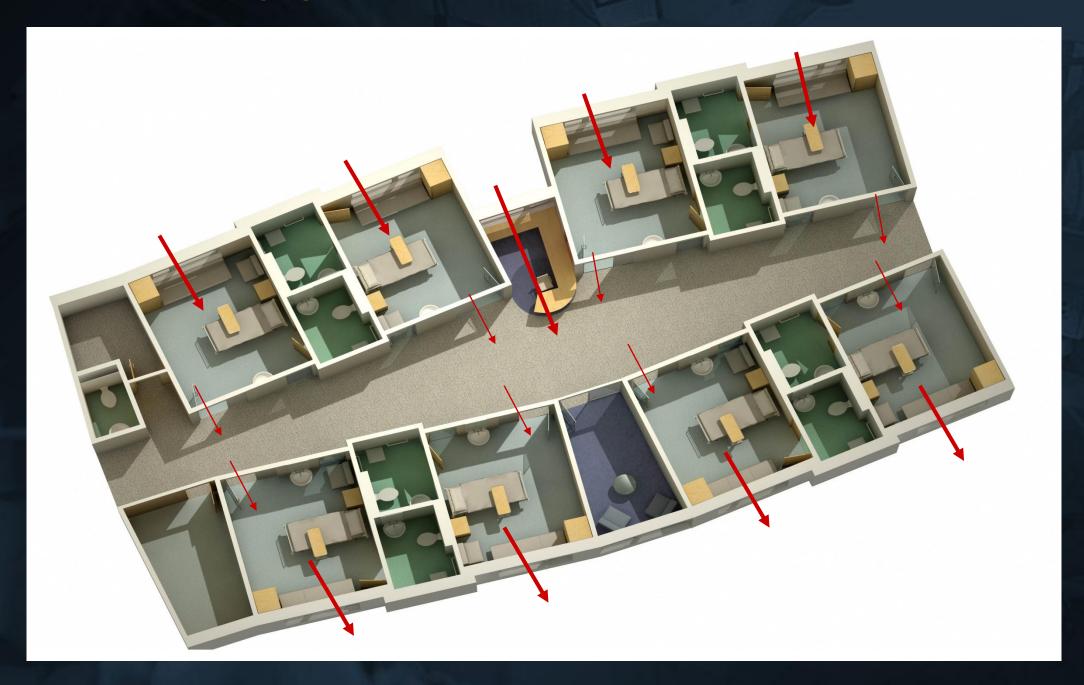








Ward cluster – day light and air flow across the floor plate – climate resilience.



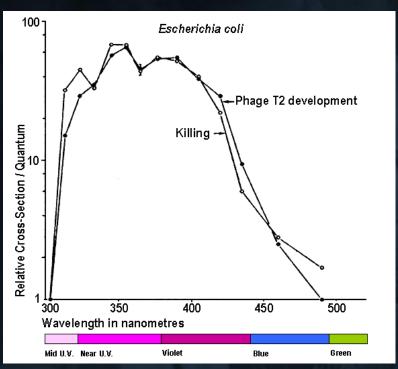
Future Overheating Risk (Room)

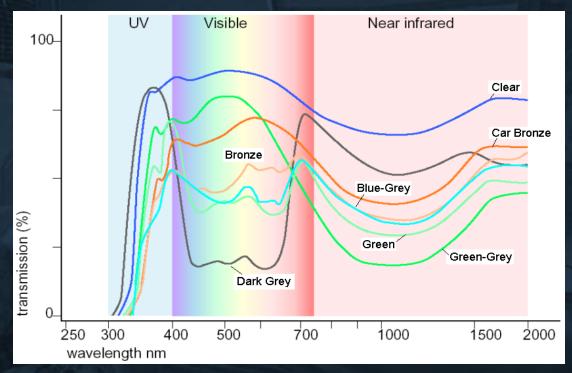
100	Temperature (°C)	25	26	27	28	29	30
	Hours exceeded						72
London	July	291	189	129	77	50	19
2050s DSY	June to Aug	543	310	170	78	50	19
	Annual	574	322	172	78	50	19
							1/4
Swindon	July	53	14	0	0	0	0
2050s DSY	June to Aug	96	34	10	0	0	0
400	Annual	97	34	10	0	0	0
Cardiff	July	43	10	0	0	0	0
2050s DSY	June to Aug	57	10	0	0	0	0
V 250	Annual	57	10	0	0	0	0



MICROBES AND LIGHT SPECTRA

The spectra of light microbes are exposed to may influence their growth rates & viability





In many instances light wavelengths that may kill microbes can be screened or heavily filtered through coloured glazing systems. Serotonin released by the patient may be reduced through screening in the same way.



Caring for our elderly

Family lives 200 miles away

Poor vision and hearing

Lives alone

Has diabetes and arthritis



Fiercely

independent

Low income

Own home

Does not qualify for L.A. home care assistance



TMS data analysis

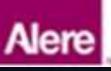


TMS DATA	COPD	CHF	Diabetes	Totals
Total Patients	790	113	159	1,062
Total number of Clinical Alerts	15,451	1,663	3,006	20,120
Total number of Clinical Escalations	2,420	238	189	2,847
Total Unplanned Admissions Prevented	472	37	23	532
Total Emergency Admissions to Hospital as a result of an Escalation	94	8	5	107

Ref: Data based on >1,062 NHS LTC patients monitored over 3 years



Estimated savings



david.muxworthy@alere.com

Ref: Data based on >1,000 NHS LTC patients monitored over 3 years

The second secon	E 10 J 3		
Area of Savings	Total	NHS Tariff	Gross Saved
COPD Admissions Prevented	472	£2,793.00	£1,318,296.00
Nurse Visits Saved	1,758	£30.00	£52,740.00
Ivalse visits baved	1,730	200.00	202,140.00
Mileage Saved	1,758	£8.00	£14,064.00
CHF Admissions Prevented (CO2)	37	£2,987.00	£110,519.00
Nurse Visits Saved	205	£30.00	£6,150.00
Mileage Saved	205	£8.00	£1,640.00
Diabetes Admissions Saved	23	£2,112.00	£48,576.00
Nurse Visits Saved	160	£8.00	£1,280.00
Mileage Saved	160	£30.00	£4,800.00

Totals Gross Savings

£1,558,065.00

Formula: 20 Miles per journey @ £0.40 per mile Nursing Time: 1.5 hours @ £20 per hour





ARUP

Therapeutic environment

'The first requirement of a hospital should be that is should do the sick no harm.

Little as we know about the way in which we are affected by form, colour, by light, we do know this, that they have a physical effect.

Variety of form and brilliancy of colour in the objects presented to patients is the actual means of recovery.'

Florence Nightingale Notes on Hospitals 1885





Therapeutic environment and Clinical efficiency



Components of the therapeutic environment

- Sufficient car parking
- Clear way-finding
- Privacy & dignity
- Appropriate acoustics
- Natural daylight
- Interesting/relaxing views
- Low risk of hospital acquired infection
- Thermal comfort
- Environmental control
- Artificial lighting
- Art
- Entertainment systems

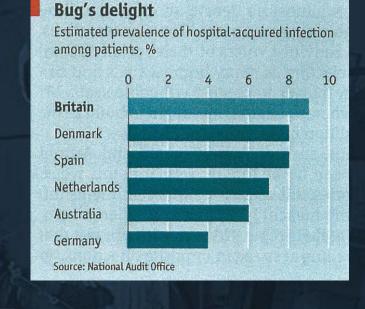




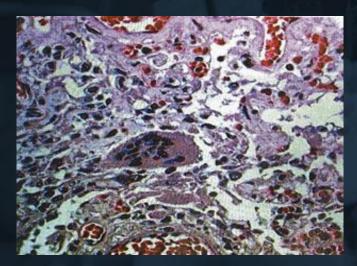
Transmission of Infection

Contact transmission

Droplet transmission



Airborne transmission



Common vehicle transmission

Vector borne transmission



Infection control – A holistic design process

Operational Maintenance ZERO TOLERANCE STRATEGY Design **Product** Research **Validation Function** ARUP

MRSA 2001 – 10, UK NHS

• 2001/2 **7291**

• 2002/3 **7426**

• 2003/4 7700

• 2004/5 **7212**

• 2005/6 **7097**

• 2006/7 6383

• 2007/8 4451

· 2008/9 2932

2009/10 1898

62% reduction

75% reduction



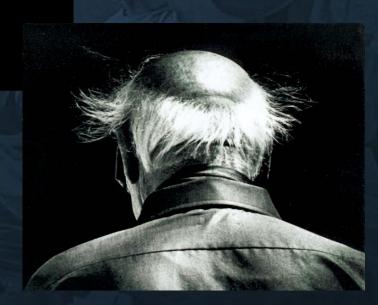
Conclusions

- Healthcare is the most complex sector
- Different countries have different priorities & funds
- Future developments must be clinically driven
- Understanding the role of the existing estate must be a key element for future planning
- Long term planning is essential
- A WLC model is essential to deliver clear value
- "Future needs" sensitivity analysis is required on all solutions – what if......!
- The wider carbon agenda must be recognised
- Innovation and best practice must be introduced
- The therapeutic environment needs a greater evidence base
- We must be holistic in our development of solutions



"A design team which produces a total, balanced, efficient design can help to produce a better environment."

Sir Ove Arup, November 1968



Thank you

