

# **A sustainable approach to public participation in large hydroelectric projects**

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Symposium web-site: <http://www.conceptsymposium.no/>  
Concept Research Programme: <http://www.concept.ntnu.no/english/>



# **A sustainable approach to public participation in large hydroelectric projects**

The Eastmain 1-A La Sarcelle Rupert diversion

Michel Bérubé  
Oslo – September 20-21





**1. Introduction**

**2. The project**

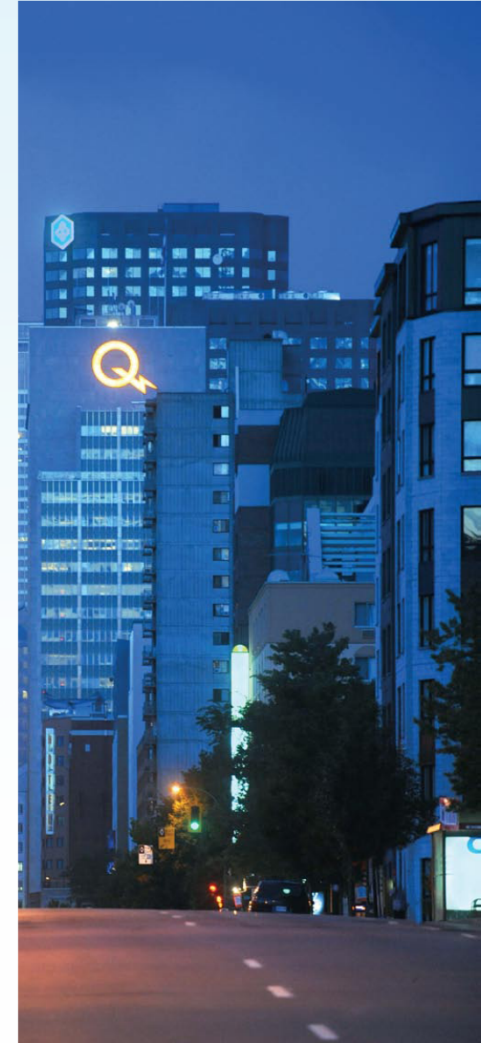
**3. The public participation process**

**4. The optimization of the project**

**5. Best practices conclusion**

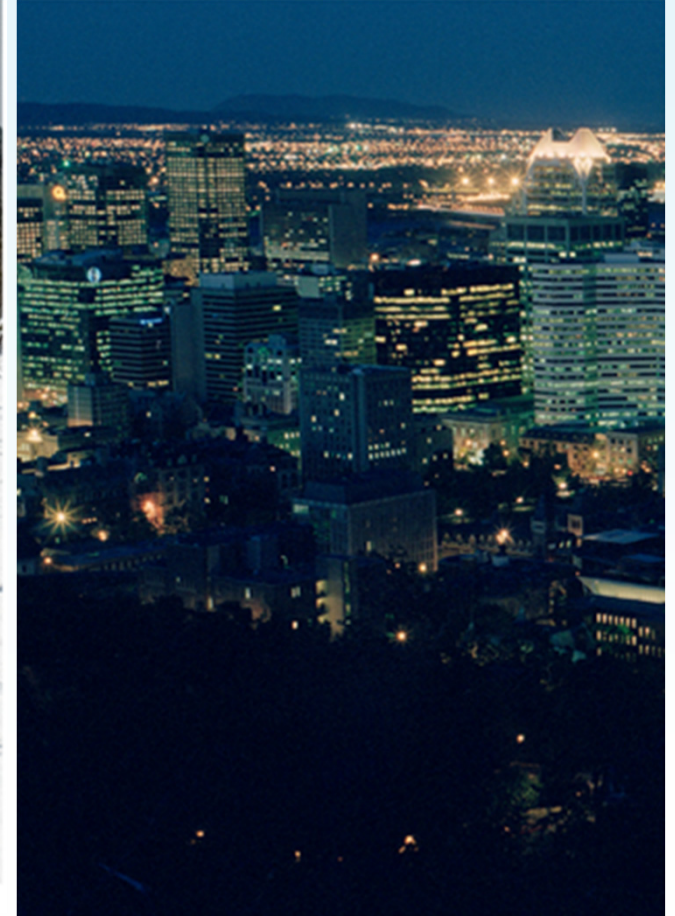
# Hydro-Québec Overview

- Generates, transmits, and distributes electricity in Québec
- Installed capacity > 36 000 MW
- Clean energy Leader – **98 %** of its total output generated by hydropower
- In Québec, the electric sector produces only **0,8 %** of GHG emissions
- Exportation to the neighbouring provinces and USA

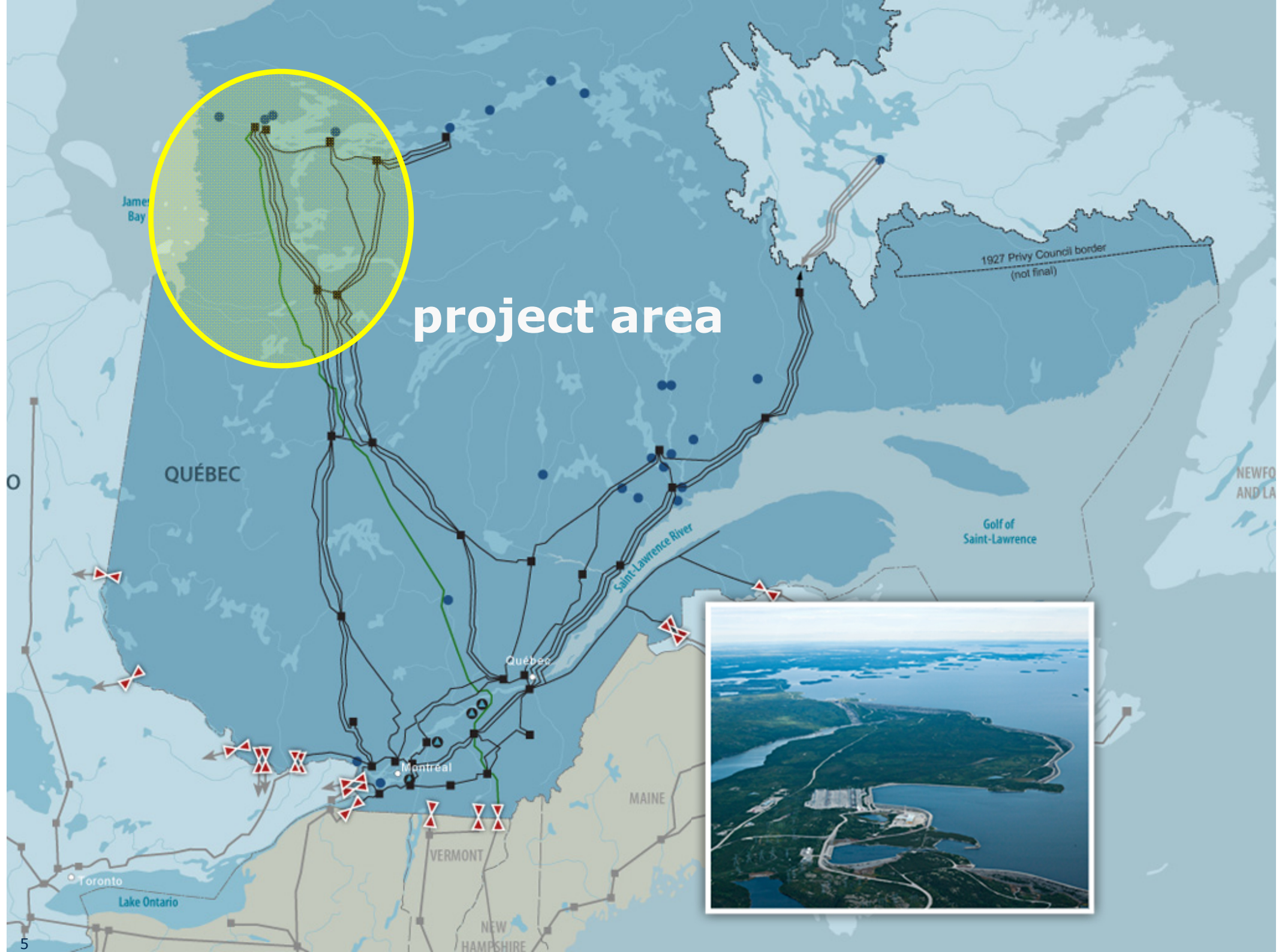




# **Socially acceptable; Environmentally sound; Economically profitable**









# The project

5 billions \$CAN investment

Installed capacity: 918 MW

Annual energy : 8,7 TWh

Diversion: 450 m<sup>3</sup>/s, 72% of mean annual flow at km 314

4 dams and 74 dikes

2 powerhouses

8 hydraulics structures downstream

Tailbay / forebay : 346 km<sup>2</sup>

Transfer tunnel : 2,9 km

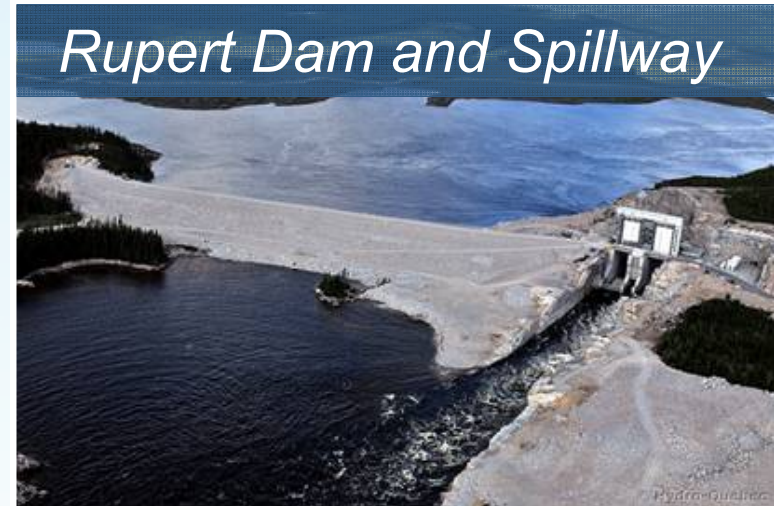
6 work camps



# Major infrastructures of the project



*Eastmain-1-A*



*Rupert Dam and Spillway*



*Tunnel*



*Sarcelle*



Eastmain

Eastmain-1-A

Eastmain-1





# Rupert river downstream hydraulic structures

*Weir km 170*



*Spur km 85*



*Weir km 290*



*Rock blanket km 20,4*





# Some technology from Norway...





## 6 Cree Communities

## 297 Traps

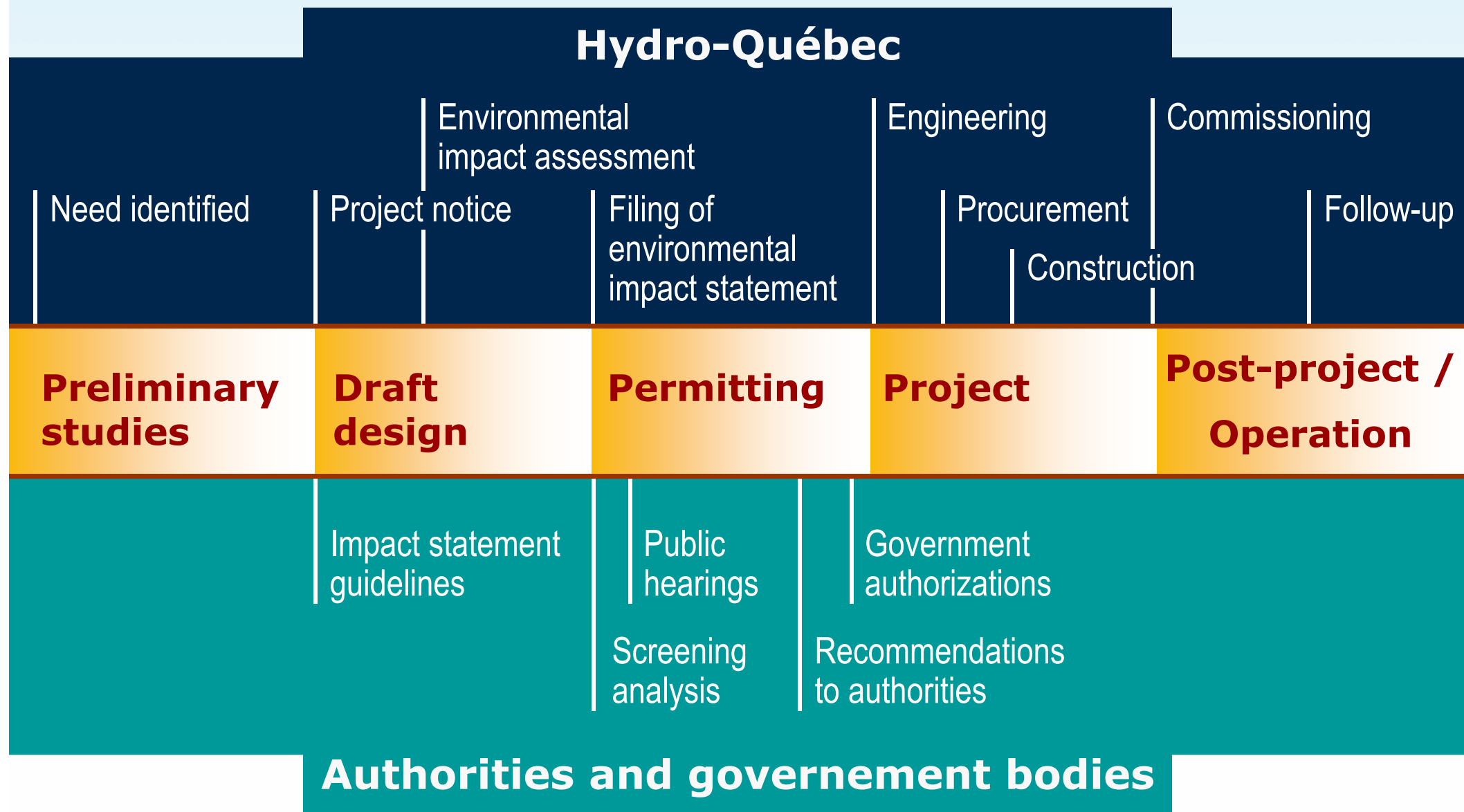
## 33 Tallymen







# Phases of a large Hydropower project





# Public participation in large hydro projects (step 1)

**Planning and  
Preliminary  
studies**

- **Invest in our relationship with the local community**
- **Preliminary discussions with regional county municipalities and aboriginal communities with a view to signing agreements**
- **Identification of basic expectations and issues**
- **Duration: 1-2 years**



# Public participation in large hydro projects (step 2)

**Draft Design  
and  
permitting**

- **Validate our perceptions :**
  - **Information and discussion panels**
  - **Continuous communication (open house events, information meetings, media relations etc.)**
  - **Incorporation of local knowledge in our studies**
- **Public consultation by government authorities**
- **Duration: 2 to 5 years**





# Public participation in large hydro projects (step 3)

**Construction**

- **Economic spinoffs committee**
- **Environmental and agreement monitoring committees**
- **Public information on work progress (bulletin, press release etc.)**
- **Duration varies: 2 to 12 years**



# Public participation in large hydro projects (step 4)

## Operations

- **Environmental and agreement monitoring committees**
- **Follow-up duration varies (over 20 years for the last two projects)**



# Agreements

**Preliminary  
studies**

**1998-2002**

- **Paix des Braves (2002)**  
(Cree Nation and Québec government)
- **Boumhounam Agreement**  
(Cree Nation and Hydro-Québec)



# **Projects criteria in the agreement**

**Preliminary  
studies**

**1998-2002**

- 1. Minimal flooding of land**
- 2. Ecological instream flow regime in the Rupert River**
- 3. Hydraulic structures on the Rupert River to protect fish communities and habitat, preserve the landscape, maintain navigation and land use**
- 4. Mesgouez Lake, Champion Lake and Lake Nemiscau to be kept at their natural levels**
- 5. Supply of drinking water to the village of Waskaganish**



# Participation to studies

**Draft design  
2002-2004**

- **Cree – Hydro-Québec Feasibility study group**  
(Boumhounam Committee)
- Cree participation to technical and environmental studies and EIA
- Workshops with tallymen
- Gathering and integration of traditional knowledge







# Traditional knowledge studies

**Draft design  
2002-2004**





# Land use studies

**Draft design  
2002-2004**





# Biophysical studies

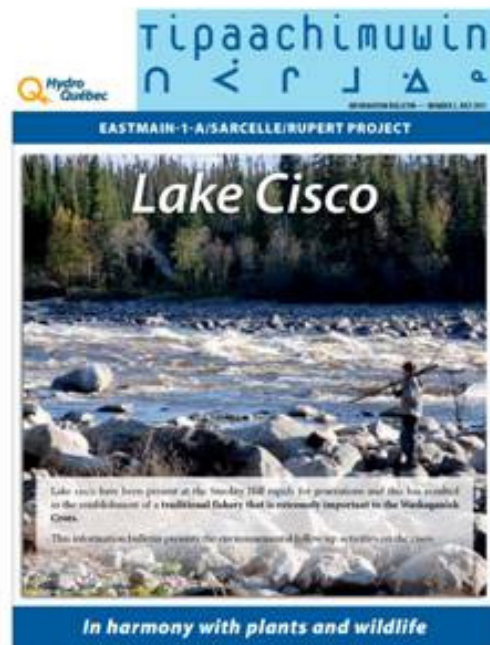
**Draft design  
2002-2004**



# Communication with local communities during technical and environmental studies

**Draft design  
2002-2004**

## *Newsletter*



## *Radio program*



## *Web sites and CD-ROM*

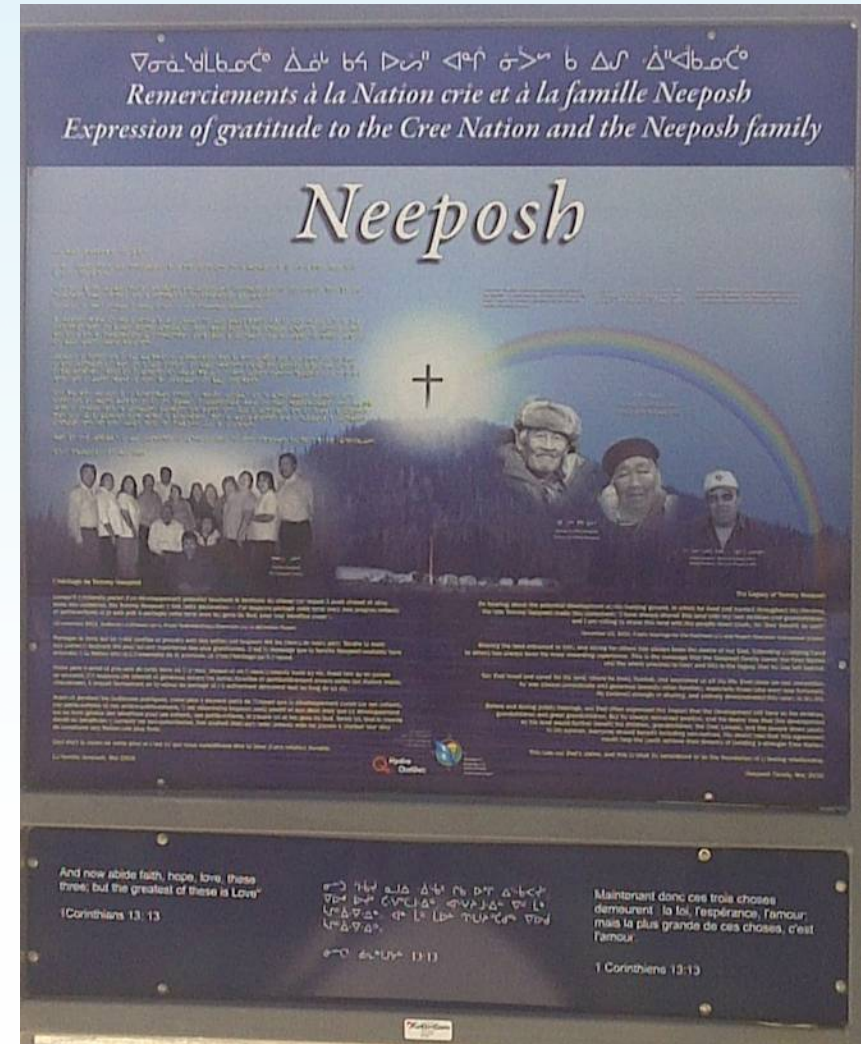
[www.hydroquebec.com/rupert/en/index.html](http://www.hydroquebec.com/rupert/en/index.html)  
[www.hydloandfriends.com](http://www.hydloandfriends.com)



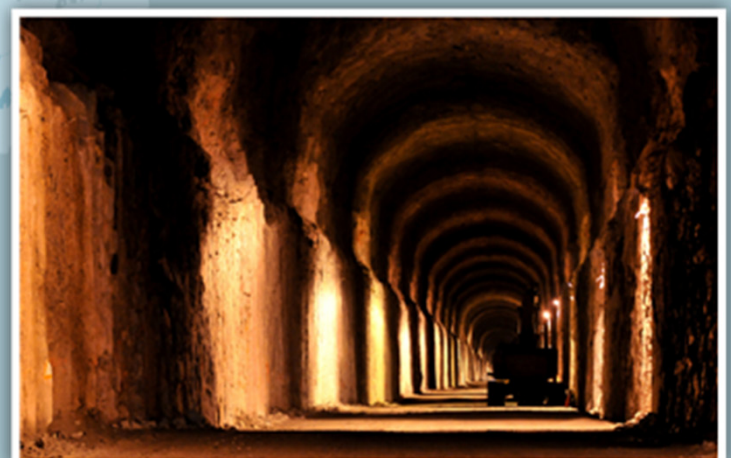
<b>Government authorizations Main steps</b>	<b>Schedule</b>
Public consultation on the guidelines	May – June 2003
Public consultation on EIA compliance	February to April 2005
Public hearings	15 March – 9 June 2006
Provincial authorization	November 2006
Federal authorization	February 2007

# Tommy Neeposh Tunnel and commemorative site

**Project EPC  
2007-2012**









# Monitoring and Cree participation

**Project EPC  
2007-2012**

- Monitoring Committee  
(Cree communities - HQ)
- Rupert River Water Management Board
- Smokey Hill Liaison Committee
- Cree participation to technical and environmental studies
- Annual individual interviews with tallymen
- Tour of all communities every two years





# Measures to promote economic spinoff within Cree communities

**Project EPC  
2007-2012**

- **5 million \$ in contracts during the EIA**
- **Construction contracts worth \$600 million**
- **Cree employment counselor**
- **1.5-million \$ fund for training of Cree workers**
- **45 million \$ worth of contracts during operations**

# Optimizing the environmental aspects of the project

**Project EPC**  
**2007-2012**

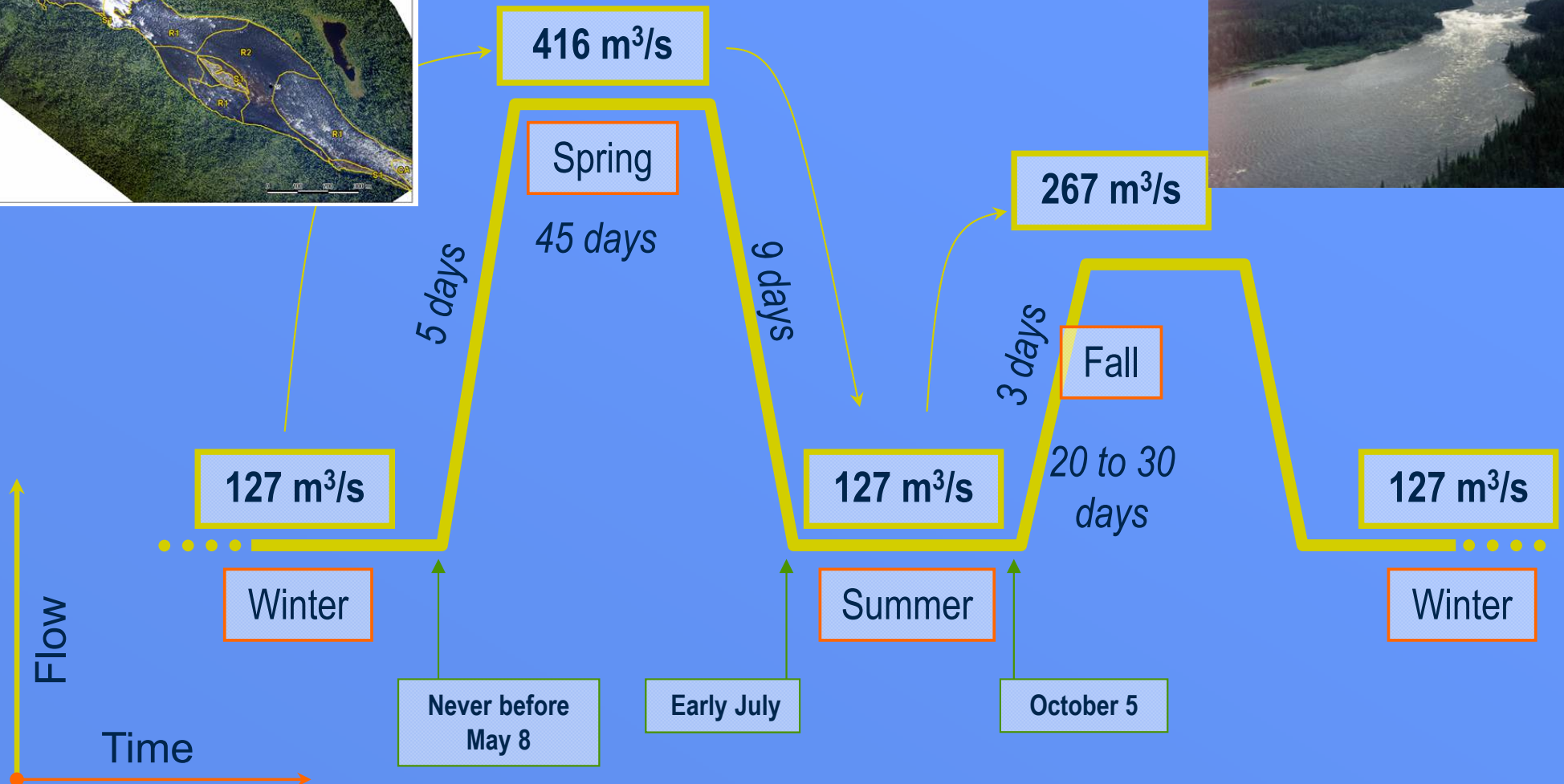
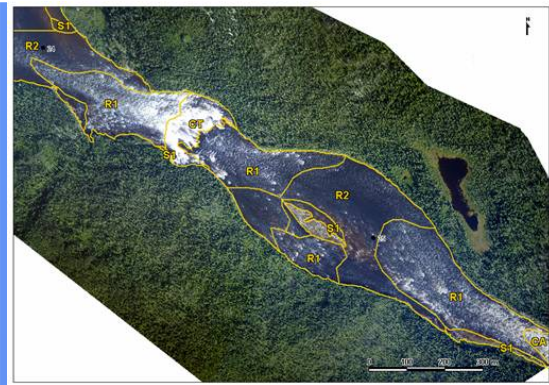
## Main works



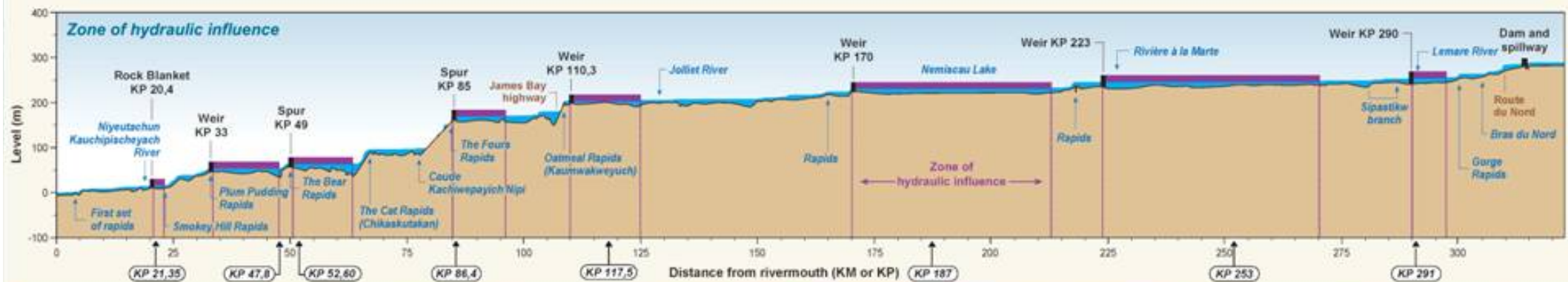


# Rupert river

## Ecological Instream Flow Regime



# Rupert River hydraulic structures









# Reach water level control for navigation and protection of valuable habitats





# Clearing of diversion bays for navigation and land use

*Clearing of corridor*



*Boat ramps*



*Safety signs*



*Portage signs*





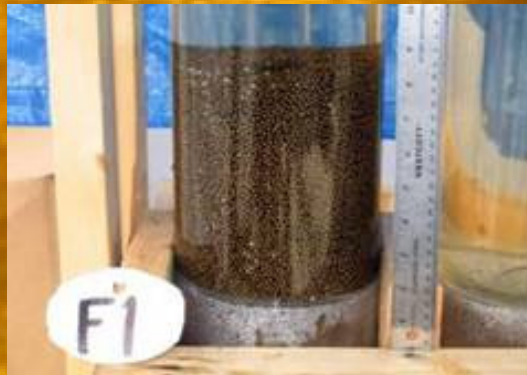
# Goose hunting area





# Lake Sturgeon

## Spawning ground and hatchery



# Scoop fishing at Smokey hill

Waskaganish





# **Hydro-Québec best practices**

- 1. Continuous Involvement of stakeholders at every step of the projects**
- 2. Agreements with the indigenous communities and Regional Authorities**
- 3. Social, environmental and technical criteria of the project embedded in the agreements**
- 4. Extensive Public Consultation**
- 5. Social and economic spin-off for host-communities**
- 6. Extensive environmental monitoring program**

# In its 12th annual world inventory of renewable electricity, the "Observ'ER" describes this project as a model of good environmental constraints integration



Douzième inventaire / Twelfth inventory  
Édition 2010

La production d'électricité  
d'origine renouvelable dans le monde  
Collection chiffres et statistiques

Worldwide electricity production  
from renewable energy sources  
Stats and figures series



24 FÉVRIER 2011

## ANNONCE

Dans son douzième inventaire annuel de la production d'électricité d'origine renouvelable dans le monde, l'Observatoire des énergies renouvelables – l'Observ'ER\* – souligne que le projet de l'Eastmain-1-A–Sarcelle–Rupert est « un modèle du genre en matière d'intégration des contraintes environnementales ».

Pour Hydro-Québec, le projet est une réussite, car il s'intègre de façon harmonieuse dans son milieu. Le territoire de chaque projet présente des caractéristiques spécifiques. Hydro-Québec a trouvé, en collaboration avec les utilisateurs du territoire et les communautés, un scénario de moindre impact, qui permet la poursuite des activités traditionnelles. Hydro-Québec réalise des études sur l'environnement, met en place des mesures d'atténuation et effectue des suivis environnementaux afin d'évaluer les incidences du projet sur l'environnement, de préserver la biodiversité et d'atténuer au maximum les effets sur le milieu.

La mention à l'international de la part de l'Observ'ER\* confirme cette réussite.

Observ'ER est une référence dans le domaine des énergies renouvelables.

[Pour consulter le rapport de l'Observ'ER](#)



Présent dans la rivière Rupert et hautement prisé par les Cris, l'esturgeon jaune fait l'objet d'un suivi qui porte notamment sur la descente de ses larves vers l'aval au printemps et le maintien de sa production.







# Tusen Takk!

