

# concept

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DECISION MAKERS, DOERS AND ADVISORS  
– JOINING FORCES TO ENHANCE UTILITY OF INVESTMENTS

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Concept Symposium 2010  
Oscarsborg, Norway  
16 – 17 September 2010

Symposium web-site: <http://www.conceptsymposium.no/>  
Concept Research Programme: <http://www.concept.ntnu.no/english/>



# FRAMEWORK POLICY

**FOR THE GOVERNANCE**

**OF MAJOR PUBLIC  
INFRASTRUCTURE PROJECTS**

**SOUS-SECRETARIAT  
AUX MARCHÉS PUBLICS**

*Secrétariat  
du Conseil du trésor*

**Québec**





## PRESENTATION OUTLINE

- **History of the Framework Policy for the Governance of Major Public Infrastructure Projects**
- **Revised Framework Policy for the Governance of Major Public Infrastructure Projects**
- **Preliminary results**



## HISTORY OF THE FRAMEWORK POLICY

- **Auditor General of Québec's Reports**
- **Centre for Interuniversity Research in the Analysis of Organizations (CIRANO)**
- **Original Framework Policy**
- **Revised Framework Policy**



## REVISED FRAMEWORK POLICY FOR THE GOVERNANCE OF MAJOR INFRASTRUCTURE PROJECTS

- **Objective : adequate and rigorous planning**
  - **risks**
  - **costs**
  - **schedules**



## REVISED FRAMEWORK POLICY FOR THE GOVERNANCE OF MAJOR INFRASTRUCTURE PROJECTS (cont'd)

- **Projects over 40 M\$**
- **Ministries and Public Bodies governed by the policy**
- **Infrastructure Québec**



## REVISED FRAMEWORK POLICY FOR THE GOVERNANCE OF MAJOR INFRASTRUCTURE PROJECTS (cont'd)

<b>Business case</b>	<b>Main goal</b>	<b>Approvals</b>
1. Strategic business case	Relevance of the project	Responsible minister
2. Initial business case	Preferred option and delivery approach	Cabinet
3. Final business case	Comprehensive and realistic project – risks, timeframes and budget	Cabinet



## REVISED FRAMEWORK POLICY FOR THE GOVERNANCE OF MAJOR INFRASTRUCTURE PROJECTS (cont'd)

- **Delivery approaches :**
  - **traditional approach**
  - **construction management approach**
  - **turnkey approach**
  - **public-private partnership approach (PPP)**





## REVISED FRAMEWORK POLICY FOR THE GOVERNANCE OF MAJOR INFRASTRUCTURE PROJECTS (cont'd)

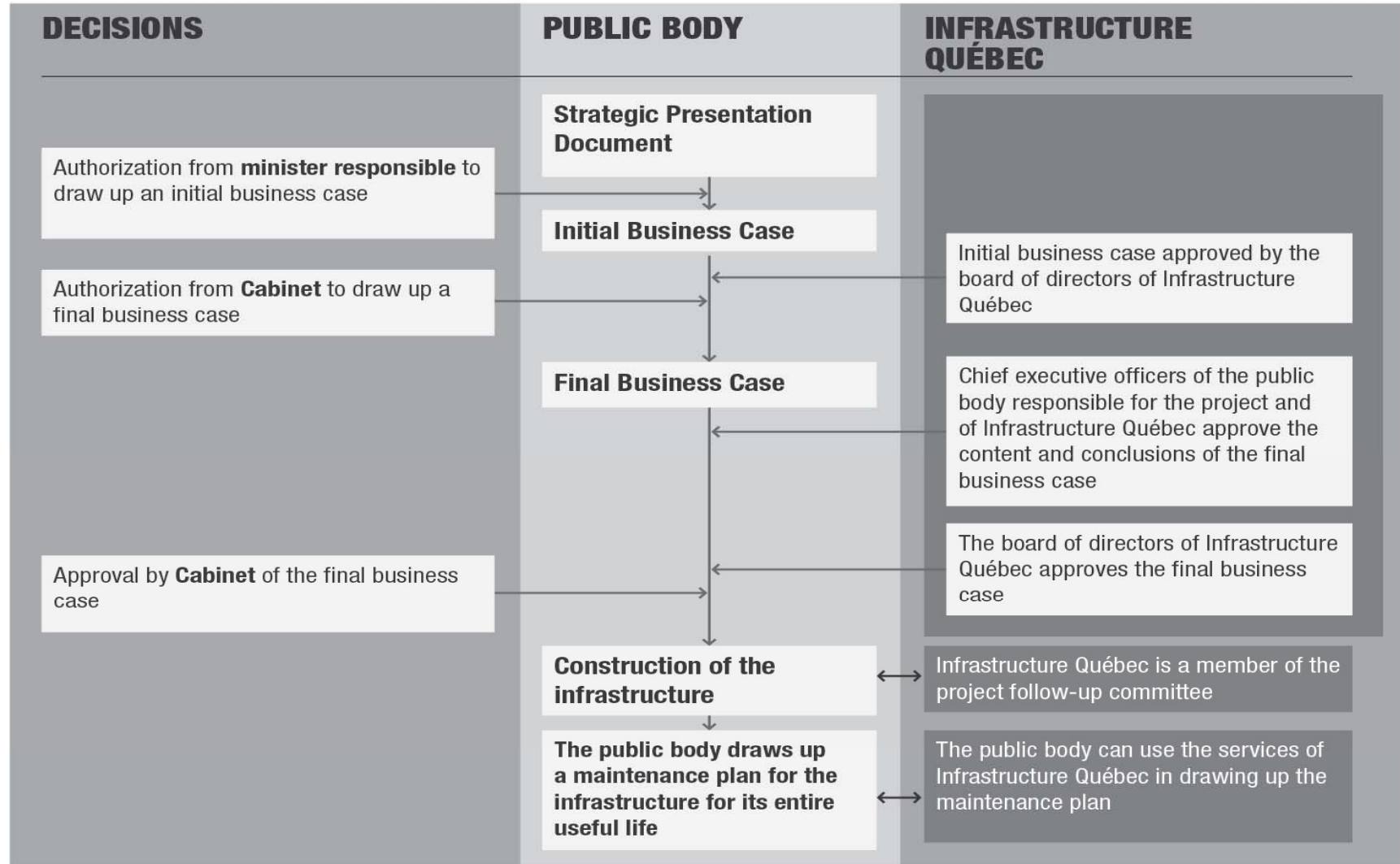
➤ **Follow-up Committee**

➤ **Maintenance Plan**



# REVISED FRAMEWORK POLICY FOR THE GOVERNANCE OF MAJOR INFRASTRUCTURE PROJECTS (cont'd)

## SIMPLIFIED INFORMATIONAL OUTLINE OF THE FRAMEWORK POLICY





## PRELIMINARY RESULTS

### ➤ Awareness about hasty announcements



**Project:**

**Construction of  
a soccer / football stadium**



## PRELIMINARY RESULTS (cont'd)

- **Adjustments required in particular contexts**



**Project:**

**Extension of  
the Musée national des  
Beaux Arts du Québec**



## PRELIMINARY RESULTS (cont'd)

### ➤ Purpose of the framework policy



**Project:**

**Building of ferry ships  
for the Société des traversiers  
du Québec**



***THANK YOU!***