



Is there a need for PhD-candidates in the traditional, Norwegian process industry?

Hans Erik Vatne, Head of Technology
NTNU PhD conference, 2017-03-30



This is Hydro

111 years of industrial and sustainable development

Hydro has led the industrialization of Norway for more than a century



Turning science and natural resources into products, contributing to viable societies



Fertilizer, aluminium, magnesium, oil & gas, polymers, fish farming, pharmacy, investments...



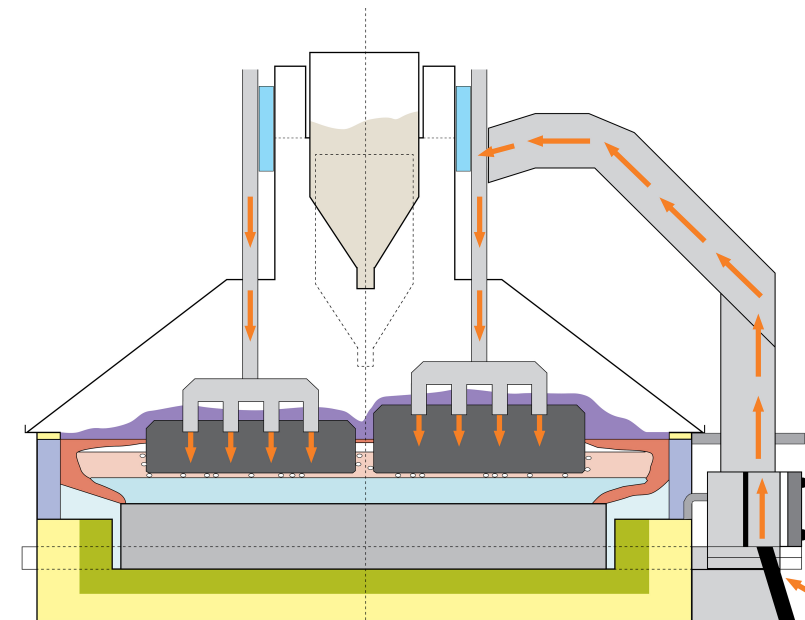
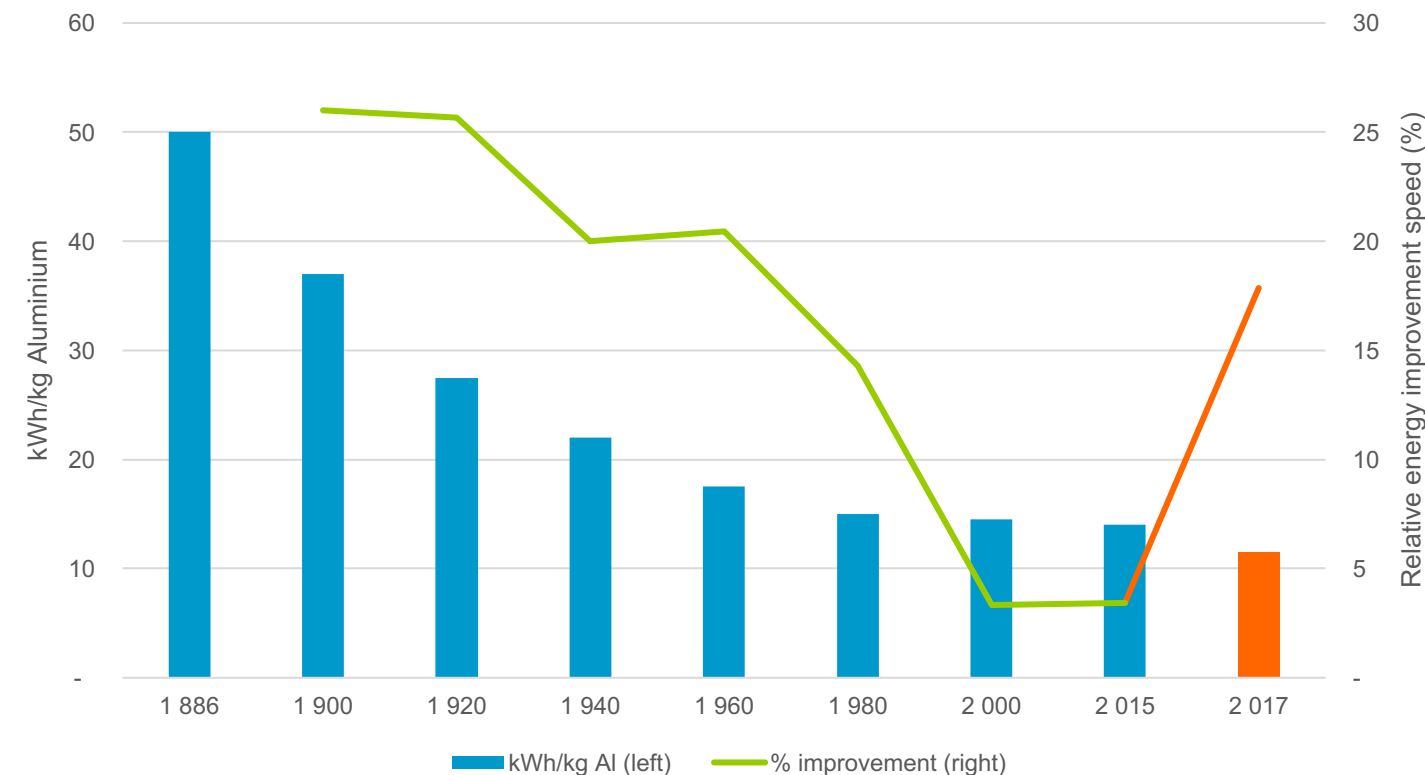
A world-leading aluminium company



Does industry need PhD
candidates?

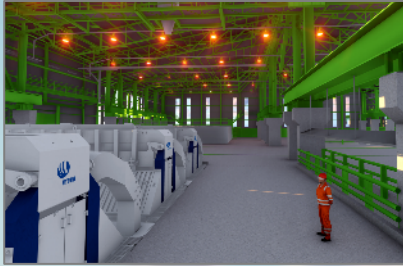
Step-change for a mature smelter technology

Karmøy Technology Pilot – proprietary electrolysis technology



Source: International Aluminium Institute, Hydro analysis

Smelter 4.0 – the smelter of the future



**Autonomous
cells**



**Connected
operator &
maintenance**



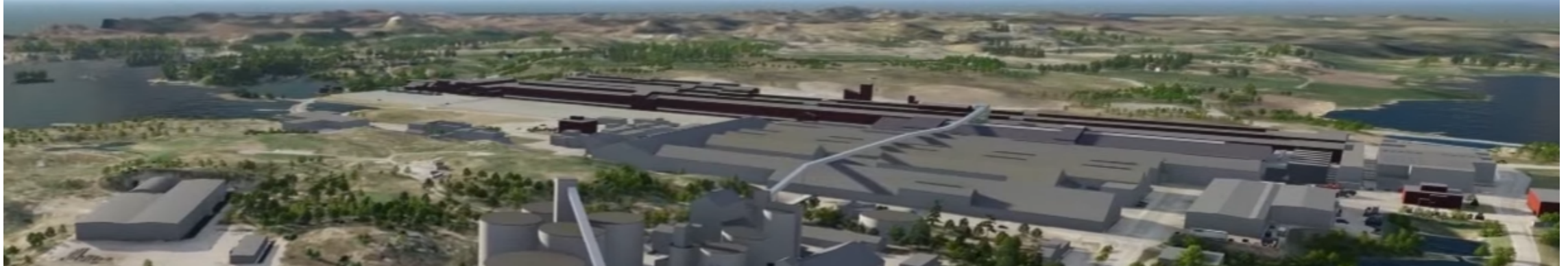
**Connected
plants**



**Automated
cranes**



**Automated
transport**

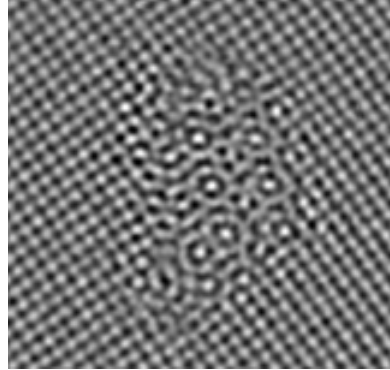


Metallurgical expertise develops new products and markets

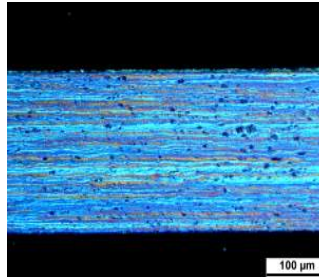
High Speed Alloys



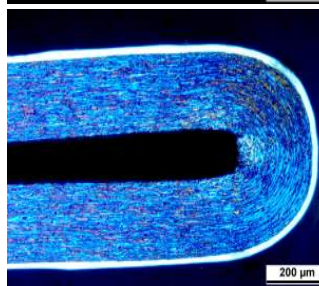
Mg-Si prec.



Microstructure



Bending behaviour



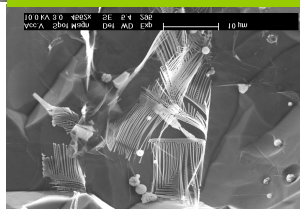
Long Life Alloys



Dispersoids



Fe-rich particles



Eutectic morphology

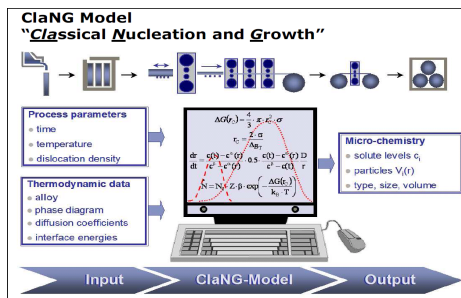
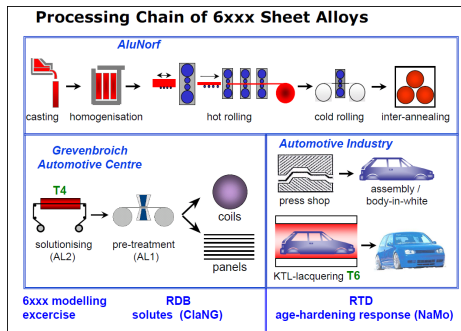


«Aluminium was the ideal choice, providing thinness, lightness and nice finishing options»

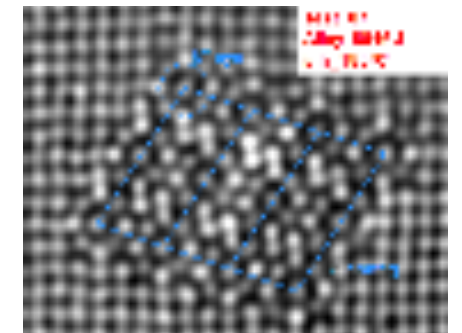
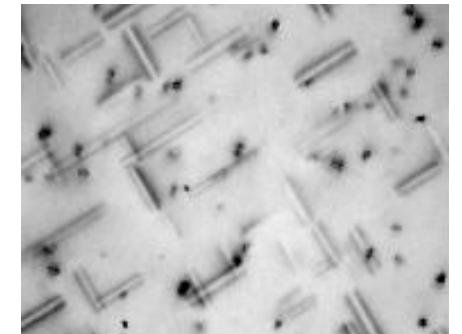
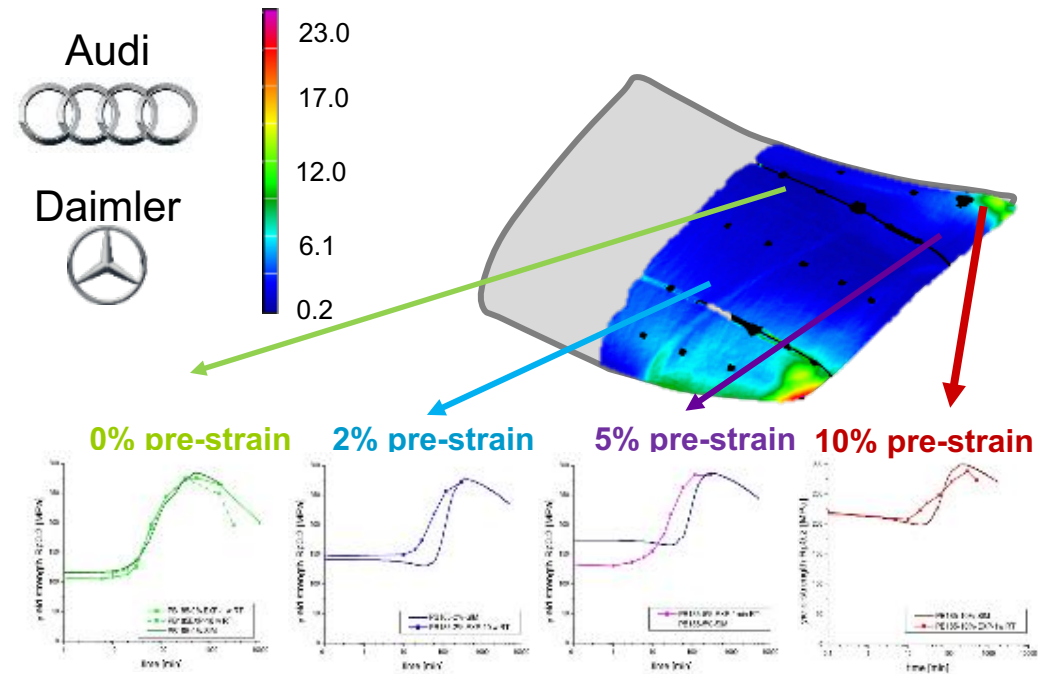


Dan Riccio,
Senior Vice President
of Hardware Engineering,
Apple

Aluminium substitutes steel in automotive due to weight, sustainability and good properties



Combining advanced electron microscopy and modelling capabilities gives competitive edge



The process industry participates in the world championship every day - and we need to win the technology race



Our industry challenge

Global competition and over-capacity

Energy efficiency and emissions

Prerequisite for profitability and sustainability



Innovation drives margins and demand

Product development based on competence and innovation power



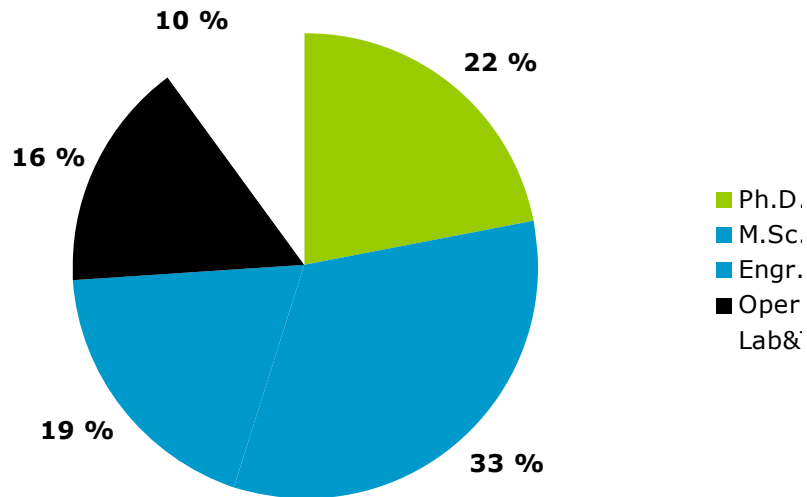


What does reality look like?

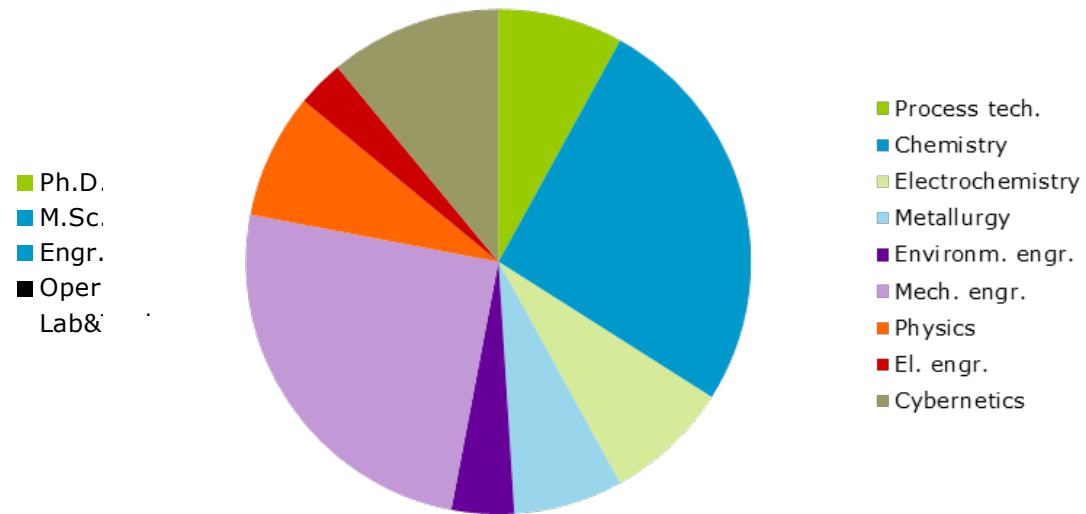
Primary Metal Technology (smelter technology organisation)

Wide span in competence background and many PhD candidates

76% university graduates
(Ph.D., M.Sc. and Engineers)



Wide technical background
(Ph.D., M.Sc. and Engineers)



140 employees - 13 nationalities



Did you know ...

Hydro's CEO is Dr. Ing. from NTNU

Technologists in industry



- Background: PhD inorganic chemistry, post doc
- Career:
 - R&D, operations/management, CEO
 - Chairman BoD NTNU, BoD positions

Hydro in general



- 13.000 employees, close to 100 PhDs
- My PhD colleagues from metallurgy @ NTNU 90-ies:
 - Hydro: R&D og Prof. II @ NTNU
 - Hydro: process engineers, management
 - other material industry
 - SINTEF/NTNU

Competence needs in industry

- High internal technological competence required
 - Optimise production processes (productivity/emissions)
 - Product development
- We need to win the technology race to survive the global competition
 - Productivity growth primarily due to improved technology
 - We will need even more specialists and experts in an increasingly complex and technology-driven world
- PhD positive independent of career path
 - Proof of quality and determination/drive
 - Competence – we need specialists
 - Systematics, structure, ability to think in abstract terms and analyse and understand complex challenges

